NIST Data Collection Instruments 003

Eliciting Lessons from Small- and Medium-Sized Enterprises for Resilience During and Following Complex Events: Longitudinal Data Collection (Wave 2)

Jennifer F. Helgeson Juan F. Fung Alfredo R. Roa-Henríquez Ariela Zycherman Payam Aminpour Claudia Nierenberg David T. Butry Donna Ramkissoon

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U.S. Department of Commerce *Gina M. Raimondo, Secretary*

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Abstract

In 2020, there were 22 natural disasters with losses exceeding \$1 billion each in the US (NOAA NCEI, 2021). Economic effects on the areas impacted directly were significant; Swiss Re estimated insured losses to be \$83 billion, making 2020 the fifth costliest year on record since 1970 (Swiss Re, 2020). Small- and Medium-sized Enterprises (SMEs) in areas vulnerable to these natural disasters and other extreme weather events (EWEs) are particularly noteworthy in the context of COVID-19. As COVID-19 conditions persist, the chances are high that populations around the US and the world already have and will continue to experience natural disasters (e.g., heat waves, floods, hurricanes, fire, and drought) during the period of virus transmission and into the period of recovery. In the "SME Complex Event Resilience Survey: Wave 1" Survey of US SME operators conducted in summer 2020, 29 % indicated that they had experienced a complex event during the period March 13 to August 11, 2020 originating from natural disasters or EWEs during COVID-19.

This Data Collection Instrument (DCI) Report focuses on the longitudinal research approach taken by Department of Commerce researchers to study the impact of COVID-19 on SMEs and a subset thereof which had experienced an EWE before or during COVID-19. This second wave of data collection follows on from an initial wave of data collection. The Wave 1 summary data are reported upon in Helgeson et al. (2020a, 2020b) and the Wave 1 survey methodology is reported upon in Helgeson et al. (2020c). Methods and instruments used for the Wave 2 of data collection are presented in this DCI Report. This data collection was conducted online and combines quantitative and qualitative questions to document (1) the novel resilience-based mitigation actions employed during the COVID-19 pandemic by small- and medium-sized enterprises (SMEs), (2) challenges in implementing resiliencebased mitigation actions, (3) utilization of past strategies and approaches to provide assistance to the current situation, and (4) planned resilience and recovery actions and strategies. As such, the questions are framed specifically to COVID-19 pandemic conditions; however, many are generalizable to SME operators facing concurrent events, especially those that are compound and converging in nature. Results from this data collection are to be presented in future reports and articles; initial summary information is available in Helgeson et al. (2021a).

Key words

Adaptive capacity; built infrastructure; business recovery; business resilience; climate; community resilience; complex event; coping; COVID-19; extreme weather events (EWEs); Micro-, Small-, and Medium-sized Enterprises (MSMEs); mitigation; pandemic; resilience planning; Small- and Medium-sized Enterprises (SMEs); survey instrument.

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Glossary

AEO COVID-19 EIDL EWE IRB MBDA NAICS NOAA PIP PRA POC RISA SBA SBA SBPS SIC SME	 Applied Economics Office Coronavirus disease 2019 Economic Injury Disaster Loan Extreme Weather Event Institutional Review Board Minority Business Development Agency North American Industry Classification System National Oceanic and Atmospheric Administration processes, institutions, and policies Paperwork Reduction Act point of contact Regional Integrated Sciences and Assessments Small Business Pulse Survey Standard Industrial Classification Small- and medium-sized enterprise
SME WRN	Small- and medium-sized enterprise Weather Ready Nation
VV INI N	Weather Really Mation

1. Motivation and Background

In 2020, there were 22 natural disasters with losses exceeding \$1 billion each in the U.S. (NOAA NCEI, 2021). Economic effects on the areas impacted directly were significant; Swiss Re estimated insured losses to be \$83 billion, making 2020 the fifth costliest year on record since 1970 (Swiss Re, 2020). SMEs in areas vulnerable to these natural disasters and other extreme weather events (EWEs) are particularly noteworthy in the context of COVID-19. As COVID-19 conditions persist, the chances are high that populations around the U.S. and the world already have and will continue to experience natural disasters (e.g., heat waves, floods, hurricanes, fire, and drought) during the period of virus transmission and into the period of recovery. In the "SME Complex Event Resilience Survey: Wave 1" conducted with U.S. SME operators conducted in summer 2020, 29 % of respondents indicated that they had experienced a complex event during the period March 13 to July 28, 2020 originating from natural disasters or EWEs during COVID-19.

As COVID-19 conditions persist, the chances are high that populations around the US and the world will experience natural disasters (e.g., heat waves, floods, hurricanes, fire, and drought) during the period of virus transmission and into the period of recovery (e.g., Phillips et al., 2020). Small and medium-sized enterprises (SMEs) make up 44 % of US economic activities and are the lifeline for many local economies. In fact, data from the Small Business Administration (SBA) indicates that small businesses create, on average, over 1.5 million jobs annually (SBA, 2019), and the employment growth of midsize firms has averaged 4.3% from 2012 to 2019 and has outpaced employment growth from large firms (NCMM, 2021).

This Data Collection Instrument (DCI) Report focuses on the longitudinal research approach taken by Department of Commerce researchers to study the impact of COVID-19 on SMEs and a subset thereof which had experienced an EWE pre- or during COVID-19. The second wave of data collection reported upon in this DCI Report took place December-February 2021. This second wave of data collection follows on from an initial wave of data collection reported upon in Helgeson et al. (2020a). Methods and instruments used for Wave 2 of data collection are presented in this DCI Report. This data collection was conducted online and combines quantitative and qualitative questions to document (1) the novel resilience-based mitigation actions employed during the COVID-19 pandemic by small- and medium-sized enterprises (SMEs), (2) challenges in implementing resilience-based mitigation actions, (3) utilization of past strategies and approaches to provide assistance during the current situation, and (4) planned resilience and recovery actions and strategies. As such, the questions are framed specific to COVID-19 pandemic conditions; however, many are generalizable to SME operator facing concurrent events, especially those that are compound and converging in nature.

Although there are significant limitations posed by and devastating impacts of COVID-19 that will affect the US and world economies for many years to come, the pandemic presents opportunities for research concerning complex events. Longitudinal tracking of SME operators' decisions, resources, perceptions, and recovery trajectories offer valuable insights to the value of anticipatory mitigation and adaptation planning. Studying SMEs in areas prone to natural disasters and EWEs as a subset of a larger national SME sample offers a chance to understand whether planning for one type of hazard may influence preparedness for a significantly different hazard: in this case, COVID-19. Additionally, as the period of COVID-19 transmission changes

and SMEs become accustomed to a "new normal," insights as to the impact on future planning for business interruptions and limits on resources for such planning is critical.

2. Study Relevance

There is utility in understanding multi-hazards that manifest as complex events from the concurrence of a pandemic and natural disasters. COVID-19 is unprecedented in terms of contagion levels of the virus and its variants (Indranil and Prasenjit, 2020), in level of global impact, and in length of disruptions to daily. Even existing pandemic recommendations for SMEs may not have been enough to prepare for this particular pandemic (Agility Recovery, 2019; CDC, 2017).

Preparation recommendations reflect one set of social norms existing before the current pandemic while social media, news articles, and responses from local, state and federal governments demonstrate the varying pressures of businesses, schools, health officials, healthcare workers, and the general public. Businesses are adapting with new practices (e.g., moving retail online, changing to take-out dining), employee support (e.g., advanced pay, unemployment application support), and responding to shifting norms in their local communities (e.g., closing without government prompting to prevent spread) (Huddleston Jr., 2020; Levenson, 2020).

Despite the significance of SMEs to the U.S. economy, there continues to be little information on how SME operators plan for, respond to, or learn from pandemics, especially at the firm-level (Burton et al., 2011; R. E. Watkins et al., 2008; R. J. Watkins et al., 2008). There have been surveys conducted that address SME operators and their experience during the COVID-19 pandemic; however, the majority are focused on economic impacts of the pandemic without consideration of complex events (e.g., Bartik et al., 2020; Buffington et al., 2020). Research focused upon SME resilience to natural disasters tends to be better established in the literature and offers relevant insights as to the response to business interruption and recovery of SMEs from the COVID-19 pandemic (e.g., Runyan, 2006; Torres et al., 2019). However, we are not aware of any national-level survey-based longitudinal research on the experiences of SMEs dealing with complex threats that arise from compound risks of natural hazards and pandemic conditions. The first wave of data collection took place in the summer of 2020 and is reported upon in Helgeson (2020a, b).

2.1. Relevant Partnerships and Cooperation

The main audience for this study and the associated survey results was envisioned to be federal partners and other entities that provide resilience-based assistance and guidance to SMEs, such as the Federal Emergency Management Agency (FEMA) and the Small Business Administration (SBA). Data collected through the Wave 1 survey in summer 2020 were meant to provide a basis for lessons learned for counterparts at appropriate federal agencies for them to frame and distribute SME-relevant guidance. Data garnered via the Wave 1 survey instrument were used as baseline information for development of the Wave 2 data collection instruments reported upon here. It is extremely rare to study a disaster event during the impact period and to trace recovery at the individual entity level, especially in the face of compound risks. The nature of COVID-19 has provided us with a unique opportunity to conduct two waves of data collection during the

impact period, recognizing that recovery at the SME-level remains a work in progress and is idiosyncratic for a number of local and SME-specific reasons.

Related partnerships and collaborations are documented in NIST DCI002 (Helgeson et al., 2020). There are several known Federal consumers of Wave 1 data from this study, including, but not limited to the Minority Business Development Agency, NOAA Sea Grant Network, Women's Bureau, Department of Labor, and the US Small Business Administration. There are additional institutions outside of the Federal government that use the data, including the US Chamber of Commerce Foundation and local business chambers. Furthermore, briefing documents on this study have been requested for inclusion in the FEMA/Argonne Laboratory "COVID-19 Data and Assessment Portal" and "PreventionWeb," which is curated by the United Nations Office for Disaster Risk Reduction (UNDRR).

This longitudinal study, in combination with a NIST-NOAA collaboration started in late 2018 on place-based interdisciplinary SME recovery from natural disasters inspired additional investments within the Regional Integrated Sciences and Assessments Program (RISA), focusing on "Business Disruption and Resilience in the Context of Complex Climate Events.". One goal of this targeted funding effort, launched in early 2021, is to create a Community of Practice for social science projects that (1) give insight into the ways small and medium businesses are impacted by complex events and the unique ways they can become resilient to them and that (2) engage communities in developing relevant and usable research to support them in evaluating options. This work continues to move Federal interest in complex events at the SME- and community-level forward.

2.2. Objectives

This survey data collection is the second part of an ongoing longitudinal effort to address SME Complex Event Resilience. There are four interconnected objectives of the long-term effort, namely documentation and understanding of:

- 1. Novel resilience-based mitigation actions employed during the COVID-19 pandemic by SMEs,
- 2. Challenges in implementing resilience-based mitigation actions,
- 3. Use of past strategies and approaches to mitigate risks and adapt to the current situation, and
- 4. Planned resilience actions and strategies in the case of a complex event during the COVID-19 pandemic.

This effort is aimed at delivering relevant data to federal partners and other entities in providing guidance to SMEs on: 1. mitigation planning and adaptation for natural disasters during the pandemic and 2. disaster readiness strategies to cope with and recover from disruptions from the pandemic.

An additional research goal is to advance best practices in data collection for SME resilience related to compound risks and complex events, especially under deep uncertainty. This report addresses this goal.

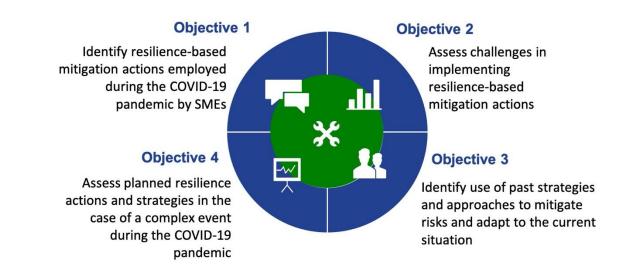


Figure 1. Longitudinal study objectives.

3. Scope and Framing

The potential scope of this longitudinal study, and Wave 2, in particular, is broad given the extent of issues SME operators face in addition to addressing COVID-19 and/or natural disasters as well as other acute and chronic risk factors that create additional vulnerabilities. This section reviews the conceptual framing of the study's assessment of complex events and additional vulnerabilities in terms of impact and long-term recovery on SME operators and employees as part of larger community resilience. This section also provides a summary of findings related to SME mitigation and adaptation in the face of business interruption. Findings specific to natural disaster and EWE disruptions are summarized and emerging findings on SME mitigation and adaptation in the context of COVID-19 that are especially relevant for inclusion as we ask about complex event impacts are noted.

3.1. Hazard Types

Hazard types considered in this longitudinal study and situated within a larger taxonomy of acute, chronic, covariate, and idiosyncratic hazards are detailed in Helgeson et al. (2020c) and are summarized in Table 1. For this study "we focus upon complex events and the effects that arise from addressing natural hazards while responding to pandemic conditions. Although COVID-19 and potential EWEs originate from separate causes, their impacts could coincide spatially and temporally adding an additional layer to current theorizing around preparation, response, and recovery in this category of spatially concurrent (related or unrelated) hazards" (ibid.).

In our study we specifically strive to differentiate between acute and chronic shocks and stressors. Chronic events are recurring and often can be expected; they may include events such as seasonal flooding and the influenza season. Acute risks are associated with less predictable hazard events that occur less frequently. In some literature, acute events are referred to as shocks (e.g., Marques, 2003; Kozel et al., 2008) and chronic events are referred to as stressors; however, for our framing, chronic events can manifest as a series of shocks that cause long-term stress.

Furthermore, we acknowledge that these events occur within the dimensions of common risks, or not, across entities. To this point, an idiosyncratic risk refers to the particular experience of a given SME operator and is typically unrelated to the risk(s) faced by geographically collocated SMEs. In contrast, covariate risk refers to the experience of multiple SME operators in the same region facing largely similar objective risks, the impacts of which may be moderated by mitigation, adaptation, and/or coping capacities and choices.

The impacts of COVID-19 continue to affect the ability of practitioners and communities to prepare for, cope with, and respond to natural disasters, including EWEs. In particular, COVID-19 may amplify or exacerbate risks to SMEs associated with a wide range of natural hazard types, as well as affect SMEs owner/managers' option set of practical strategies to mitigate associated risks. Complex events can result from multiple hazards, often through a complex combination of both natural and human-made causes.

Furthermore, in Wave 2 of this study we pay increased attention to potential sources of the social amplification of risk through existing vulnerabilities pre-COVID-19 and those increased during the pandemic.

Table 1. Examples of covariate/idiosyncratic and acute/chronic shocks and stresses relevant to
SMEs (by source, not impacts or effects) (Helgeson et al., 2020c)

	Idiosyncratic	Covariate
Acute	 Death of a family member / employee Illness Loss of supplier(s) Social exclusion/ discrimination Crime/ violence Theft 	 Earthquake Hurricane Tornado Dry spells/erratic rain Market shock (price volatility) Disease outbreak
Chronic	 Social exclusion/ discrimination Long-term illnesses 	 Drought Climate change/variability Land degradation Community long-term health and economic wellbeing

3.2. Complex Events, Impacts, and Recovery Capacity

While most frameworks identify risk as a primary concept in disaster management and resilience planning, they fail to explicitly include the dimensions of risk which a given SME may face.

By considering R = f(V, H), risk of a given impact, as a function of vulnerability (V) and hazard (H) (Cardona et al., 2012), the need to both reduce hazard occurrence and address SME (and community) vulnerability in the context of these events is clear. Hazards encompass the whole gamut of adverse events and circumstances, including natural, political, economic, and technological. Of course, in the case of complex events, neither the hazard nor the vulnerability is straightforward to specify, much less measure. Thus, risk mitigation strategies that are domain general are likely the most efficient when the nature of potential hazards is characterized by deep uncertainty and the SME operator's resources and assets are constrained.

Vulnerability may include consideration for collective assets, resources, and strategies adopted by the SME operators pre- and post- event impact. Leveraging the livelihoods perspective of vulnerability (Sarkar et al., 2019), assets and resources can be categorized as technological/physical, environmental/natural, economic/financial, human/social, and political. However, the effectiveness of SME operators' assets and resources is shaped (i.e., enhanced or constrained) by framing processes, institutions, and policies (PIPs) that are typically external to the SME operator's direct control. A cogent example of a PIP constraining an SME operator, and potentially deepening vulnerability, is ineligibility of the SME for a loan or insurance payout. Additionally, there are some complications from the fact that SME operators act upon perceived risks, which is sensitive to learning, agency, and flexibility of resources and assets (Helgeson et al., 2021b), but also uncertainty in perspectives, expectations, and relative risk tolerance. Wave 1 of this study recorded a number of less-than-optimal financial decisions reported by SME operators motivated for their care for their employees, uncertainty surrounding PIPs, and perceptions about the complex event they faced (e.g., expected end-date of COVID-19 transmission).

Livelihood resilience is a policy concept in development context research that emerges across various disciplines (Tanner et al., 2015), but is not often applied in the developed country context. Generally, this view recognizes resilience as a process that tackles a wide range of shocks, vulnerabilities, and stresses across communities, but is couched in access to meaningful and effective work and wealth (CDC Foundation and Wellbeing Trust, 2020). Resilience offers an important agenda for working as part of an integrated and comprehensive approach to assessing and addressing factors that undermine communities' and countries' resilience, including climate risk, environmental sustainability, and social inequalities or exclusion (UN, 2013). The main effect of natural disasters and EWEs is on the livelihood of the resource-poor and limited across the world and these impacts filter back to the communities in which they are situated.

There are a number of concepts relevant to the impact felt from a complex event by an SME operator and the wider community (i.e., via employees and customers). The concepts in the context of SMEs most relevant to the design of our Wave 2 survey instruments are noted below. In this context we assume that the compounding event is classified as a shock.

Capacity is a combination of all the assets and resources available within an SME and afforded to the SME by a community, society, or organization that can reduce the level of risk, or the effects of a disaster on an SME. Capacity may include physical, institutional, social, or economic means as well as skilled personnel.

Adaptation measures are structural and non-structural measures undertaken to limit the impact of a hazard event that are enacted once the event impact has begun. Adaptation may be classified as anticipatory

Mitigation measures are structural and non-structural measures undertaken to limit the risk of exposure and/or the potential adverse impact of hazard events. These mitigation actions may be preparedness or prevention based.

Preparedness activities and measures are taken in advance to ensure effective response to the impact of hazards, including insurance purchases.

Prevention activities provide outright avoidance of the adverse impact of hazards and means to minimize related disaster impacts.

Coping measures are the choices made by SME operators given available resources and abilities to face adverse consequences of disaster impacts that could lead to a disaster.

Inherently these may be adaptation measures that preempt future SME growth and capacity to continue business.

Response relief measures constitute the provision of assistance or intervention during or immediately after a disaster to meet the needs of affected SMEs. These are generally in the form of PIPs and may be short- or long-term in duration.

Resilience characterizes the capacity of the SME as an organization to adapt by resisting or changing in order to reach and maintain an acceptable level of functioning and structure. Typically, this characteristic is tied to time of full recovery of the physical structure, function of the SME, or net revenue of the SME post-event.

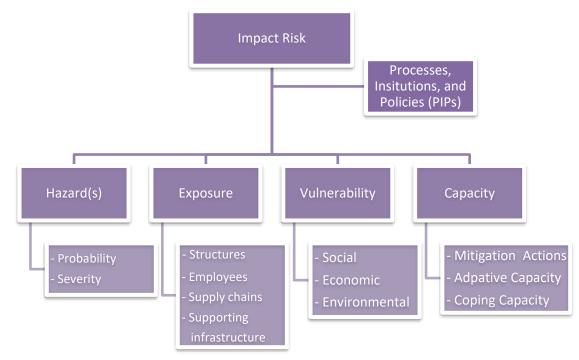


Figure 2. Components of

impact risk at the individual SME level.

Disaster risk reduction literature often highlights the importance of focusing less on the potential expected characteristics of the hazard event and more on the vulnerabilities and physical exposures (Lavell et al., 2012), which may be in the form of stressors, that drive the ultimate impact of a disaster on an SME's structure, assets, and human capital. This is especially significant in the case of complex hazards with deep uncertainty. As shown in Figure 2, an SME with greater social vulnerability will likely have amplified impacts from a complex event. Furthermore, vulnerability in addition to a singular event can also constitute a complex event. Handmer and Dovers (2007) note that given certain risks and hazards, a better understanding of vulnerability would allow for different outcomes for a given population. Furthermore, if we better understand vulnerability and this is adequately predictive, livelihoods may more easily be protected across various singular and complex events through the support of existing institutions in disaster prevention (Cannon et al., 2003).

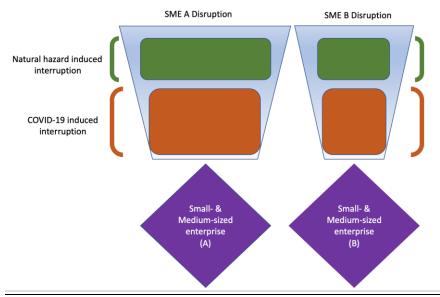


Figure 3. Schematic of amplified impact based on pre-existing vulnerabilities; SME A is more vulnerable than is SME B.

Additional discussion exists around transferring covariate risk from the SME or community to an institution or agency that is better equipped to handle it, such as the government via social safety nets or an insurance agency. In both example cases, some risk elements are effectively shifted from the vulnerable SME operator. Some form of residual risk always remains, and therefore is a process; ideally this feedback loop engenders a specific process from risk reduction, to risk transfer, and finally prudent risk-taking. Vulnerability that is associated with the social amplification of risk is often overlooked as an underlying risk driver in programming and analyses that is not easily addressed by prevention and mitigation, while addressing vulnerability directly may greatly reduce impacts of natural hazards and EWEs. Figure 3 provides a schematic presentation where SME A is more vulnerable than SME B ahead of the occurrence of COVID-19 and/or a natural hazard. In turn, the impacts on SME A are greater.

3.3. SME Mitigation, Adaptation, and Coping

The option set of potential mitigation strategies relevant to a given SME depends on the type of risk involved, e.g., acute or chronic, singular or complex. For example, Wedawatta and Ingirige (2012) observed that in the context of persistent flooding, SME operators implement different property-level mitigation measures as well as more generic business continuity/risk measurement steps to achieve a desired protection level. Yet, many mitigation and adaptation measures that are relevant to flood-associated hazards are not relevant to SME COVID-19 response (e.g., CDC, 2020), but adapting more generic business continuity tactics in place may help in the context of COVID-19. We see evidence of this claim in the Wave 1 data collected (Helgeson, 2020a).

Surveys of SME operators that directly address COVID-19 interruptions report mixed results on adaptative behaviors and expectations for recovery. Despite the strain that COVID-19 has exerted on businesses, the proportion of midsize companies' executives who think the pandemic

will have large long-term negative impacts has decreased; however, these respondents continue to struggle with uncertainty and consider their main challenge maintaining relationships with customers and managing workforce disruptions (NCMM, 2021). The US Census Small Business Pulse Survey demonstrates that from spring 2020 to winter 2020, small business operators' expectations of a return to normal operational levels is at extremes, largely by the percentage of businesses in a given sector that were not affected by the pandemic or already returned to "normal" by winter 2020 (Buffington et al., 2021).

Although it is clear that businesses continue adapting their processes while making their operations more flexible, businesses have also benefited from past experiences with natural disasters to implement several actions that have helped them to cope with the impacts of COVID-19 (Helgeson et al., 2021b).

4. Sampling and Survey Development Procedures

The inherent limitations in conducting SME research at the enterprise-level are described in Helgeson et al. (2020c). Nearly all such survey work tends to use convenience or representative samples, as opposed to a randomized sampling strategy (e.g., Corey and Deitch, 2011; Lam et al., 2012; Lesage et al., 2011).

Given the constraints posed by the COVID-19 transmission period the entirety of this longitudinal study is planned to be conducted online. Lavrakas (2008) indicates that Internetbased surveys are one of the most predominant survey types due to easiness of use, cost, and rapid response times. At the same time, however, this mode of survey can be an important source of bias because not all potential respondents always have access to the Internet, their recruitment is characterized by self-selection, and there tends to be significant demographic difference between those individuals who decide to participate vs those who do not, leading to "under-coverage bias" (Bethlehem, 2010). Given that 93 % of American adults use the internet today (Pew Research Center, 2021a), the issue of "under-coverage" may not be so problematic. This can generally be solved by properly designing online surveys that are accessible and readable not only on computers and tablets, but also on smartphones (Helgeson et al., 2020c). However, self-selection may pose serious issues to the reliability of the survey. In this particular case, there is inherent sample selection bias due to the impacts of the pandemic, with struggling or failing SMEs less likely to respond to the survey (see e.g., Sadiq, 2011). Both sources of bias, nonetheless, may reduce the ability to generalize survey findings (DuGoff et al., 2014).1

Furthermore, Wave 2 of data collection comprised of two instruments and two samples. The first, referred to herein as Wave 2A, is a true longitudinal sample that contacted respondents from Wave 1 who indicated that they would like to be contacted again for follow-up information and participation. The second, referred to herein as Wave 2B, was a refreshment sample and is discussed at length in Section 4.2.

¹ Typical approaches to correct for these sources of bias include propensity score methods and other survey weighting methods, as well as survey design that draws from a larger, known sample (Schonlau et al., 2009; Bethlehem, 2010; DuGoff et al., 2014). This is beyond the scope of this publication.

4.1. Wave 2A: Contacting Wave 1 Respondents

Wave 2A respondents all answered Wave 1 of this longitudinal study. These individuals all indicated at the end of the Wave 1 online survey that they were willing to be contacted to learn more about the Wave 1 results and to consider continued participation in Wave 2. These respondents were contacted by email and self-selected into participation in Wave 2. An example of the email communication provided to Wave 2A respondents is in Appendix A. Furthermore, these respondents were all provided with the summary report and the full report arising from Wave 1 aggregate data trends.

4.2. Wave 2B: Refreshment Sample

The use of refreshment samples in longitudinal studies involving panel data is fairly typical. "Panel studies typically suffer from attrition, which reduces sample size and can result in biased inferences" (Deng et al., 2013). Ultimately, a new sample of respondents given the survey at the same time as a subsequent wave of the panel offer information that can be used to diagnose and adjust for bias due to attrition. Additionally, the refreshment sample, in this case the Wave 2B sample, can be used to bolster the overall panel sample in data analysis given that response characteristics are not statistically different from the original Panel (i.e., Wave 2A respondents).

Furthermore, the use of a refreshment sample in this type of research allows us to explore the extent of recall bias relevant in collecting data after the initial impact stage. This may have implications for future data collection and field deployments after a natural hazard which typically poses tension between the efficacy of burdening SME operators during initial recovery stages and the concern that perishable data will be lost without near-term (in-person) collection.

The Wave 2B respondents were derived in the same manner as respondents to Wave 1. The contact information for US businesses was obtained from USBizData.com. Each record in this list provides information on a business name, business physical address, a specific contact at the business, role of the contact within the business, business email address specific to the identified contact, and other business characteristics (e.g., number of employees). Additionally, USBizData.com provides information related to the Standard Industrial Classification (SIC) code, which for practical purposes was translated to the corresponding North American Industrial Classification System (NAICS) code associated to each business.

It is also important to mention that the main objective in Wave 2B was to collect additional information from businesses in economic sectors that were not surveyed in Wave 1 in addition to adding to the sample using the original sectors. The refreshment sample aimed to focus on SMEs with NAICS 54 (Professional, scientific, and technical services) and 72 (Accommodation and food services) in the states targeted in Wave 1, which have been largely impacted by COVID-19-related restrictions. The information collected in Wave 2B comes from the same States specified in Table 2 in Helgeson et al. (2020c). In addition, Wave 2B included seven additional states prone to the occurrence of natural hazards based on the SHELDUS database, which lists counties for each state that suffered losses due to thunderstorms, hurricanes, floods, wildfires, and tornados from 1960 to the present; see Table 2. As with Wave 1, all counties that experienced a natural disaster at least once since 1960 were selected for Wave 2B. In general, in the additional

seven States, Wave 2B focused on surveying SMEs in the construction sector (NAICS 23), manufacturing (NAICS 31-33), Professional, scientific, and technical services (NAICS 54), and Accommodation and food services (NAICS 72).

Businesses were contacted by e-mail2. The data was then filtered by number of employees, counties, North American Industrial Classification System (NAICS) codes, and the position of contacts within their respective SME. The geographic regions of interest were initially determined through an attempt to obtain additional proportional data for all FEMA Emergency regions, NOAA climate regions (Karl & Koss, 1984) and the four high-level Census geographic regions (US Census Bureau, 2018): Northeast, South, Midwest, and West.

Table 2. Wave 2B sampled states by Census, NOAA, and FEMA regions for Wave 2B (i.e., refreshment sample)

State	Census region	NOAA region	FEMA region	Natural hazard types ^a
CO	West	Southwest	8	Flood, fire, coastal storm, snow, severe storm
KS	Midwest	South	7	Severe storm
NJ	Northeast	Northeast	2	Hurricane, severe storm
OH	Midwest	Central	5	Severe storm, snow
OK	South	South	6	Severe storm, fire
PA	Northeast	Northeast	3	Flood, severe storm, hurricane
WI	Midwest	East North	5	Severe storm, flood, drought
		Central		

^a Source: <u>https://www.adt.com/natural-disasters/declaration-analysis</u>

An introductory email letter was sent to the determined point-of-contact (POC) for each SME location in the sample. The letter was directed to the individual with the unique SME name and the POC's first name was used. This cover letter invited participation in the survey and described the goals of the research, described consent (and its revocation process), how collected data will be used, and promised anonymity. Additionally, the OMB clearance statement was presented to the potential respondent. A sample of this front matter is provided in Appendix B. The presented letter differed across respondents; each email was addressed directly to the POC for the business and the potential respondent was provided a unique survey link. In this manner, we can approximate response rates.

² Email addresses were verified using the MillionVerifierTM tool, an online email verification tool that checks email syntaxes and DNS servers and creates an SMTP connection with the recipients' server to find out if the email accounts exist. The tool is accessible from <u>https://www.millionverifier.com/</u>

4.3. Sampling Unit and Survey Respondents

Respondents to this data collection include owners or managers of a business³ at a single, given geographic location. Previous research suggests that interviewing owners and managers provides the appropriate level of analysis to understand business culture (Augier and Teece, 2009; Grinyer and Spender, 1979; Schindehutte and Morris, 2001). This also assumes that decisions that define the SME and its employees have to ultimately be made at the organizational "top," at least at a single location; thus, we refer to the respondents in general terms as SME operators. The single location is important in this type of research since acute and idiosyncratic events differ largely by geography, especially for natural disasters. Even though SMEs owned or franchised by larger corporate entities may be guided in their preferences and plans, local conditions require some level of local decision-making.

The Wave 2A survey instrument was offered only in English, as the panel respondents who opted-in all felt comfortable answering in English. The survey instrument Wave 2B was translated to Spanish and respondents could select whether they answered in English or Spanish.

4.4. Survey Mode

Following the procedures employed in Wave 1 of data collection and given continued limitations faced due to the social distancing requirements of COVID-19, this data collection was conducted entirely online using internet-based survey instruments.

Internet-based surveys are one of the most predominant survey types due to ease of use, cost, and rapid response times (Lavrakas, 2008). This choice of mode directed the sampling approaches employed. It should be noted that internet-based surveys can be subject to significant bias resulting from under-coverage and self-selection. Yet, for a national-level survey this is a logical way to contact potential respondents. Not all SME operators have access to the internet, and there tends to be significant demographic difference between those who do and do not. The online instruments were designed in a manner that made them accessible (i.e., readable) on computers, tablets, and smartphones.

4.5. Caveats

At the time of the COVID-19 pandemic, online surveys lend themselves well to this "new normal," when more aspects of people' lives have moved online, and there has been an unprecedented digital surge and a sharp jump in the uses of the Internet. However, our online surveys were associated with some important limitations. In the survey protocol described herein, surveys were subject to the relationship between the sample and the population being unknown. For example, there is constant attrition of SMEs and some researchers suggest that checking social media, such as Yelp, is the most precise way to determine SMEs that go out-of-business, especially during COVID-19. As such, there is no theoretical basis for computing (or

³ Although a firm is usually referred to in the literature as a corporation or large enterprise with multiple business locations, here we use the terms "firm," "business," and "organization" as synonymous.

reporting) a margin of sampling error and thus for estimating the true representativeness of the sample.

Ideally, survey sections would be randomized across respondents. The limitations of the platform used for data collection did not offer this option.

Additionally, some people and organizations still struggle with, or do not feel comfortable going online. Given that survey respondents were self-selected, the surveys were self-administered, and the fact that some SME operators did not feel comfortable taking the survey online (e.g., particularly those SME operators without Internet access, with no or limited English literacy, or SMEs in information and technology sectors with cybersecurity concerns), they might not have the opportunity to opt-in to participate. Future collaborations with those agencies and institutions which serve these populations would

In 2020 it was estimated that 85 % of adults in the US own and use at least one smartphone with internet capability; for the age group 30-49 years it is 95 % (Pew Research Center, 2021b). With this in mind, our survey displays were optimized for use on smart phones. Furthermore, the surveys might be completed by SME operators who took a specific interest in

Furthermore, the surveys might be completed by SME operators who took a specific interest in the subject (e.g., those that suffered the greatest interruptions or struggled to adapt). Therefore, SMEs with lesser interruption and may be less likely to participate and therefore were potentially underrepresented in our samples.

5. Survey Sections and Data Types

Survey sections are not titled/named in the Wave 2A or Wave2B survey instruments as viewed by respondents online, but are rather used for reference purposes in this discussion and between researchers during the survey development and data analysis. At the start of each section, there is a brief description of the section to help the respondent understand the type of questions to follow and the researchers' rationale in asking for the information.

For the most part, question responses are closed-ended; however, in several responses there is space for qualitative responses, especially when the option "other" is chosen by the respondent.

Below we provide a brief description of each specific survey section in the order they appear in the survey instruments. The two survey instruments are largely similar. The Wave 2A instrument collected data for the period from August 1 to the "present" when the survey was conducted (i.e., December 2020-February 2021). The Wave 2B instrument sought to collect data relevant to the period August 1 to the present (i.e., January-February 2021) as well as data comparable with the survey instrument used in Wave 1 in terms of timeframe (i.e., March 13-August 1, 2020).

The full survey instrument for Wave 2A respondents is provided in Appendix C. The full survey instrument for Wave 2B respondents is provided in Appendix D (English) and Appendix E (Spanish).

All questions in the survey instruments are optional; the respondent may skip any single or combination of questions. Additionally, there is some skip-logic incorporated within the survey instruments. Thus, not all respondents are asked to answer all questions.

5.1. Type of Data Collected

Measuring resilience trajectories over time relies on both objective and subjective measures. Objective measures are directly observable data related to a shock or stressor. Some examples include rainfall data and losses of infrastructure or other assets; generally, they can be standardized and are widely accepted, even when they are self-reported.

SMEs and communities experience shocks and stresses differently based on context; subjective measures capture these unique perceptions and experiences. Additionally, at the individual entity level, objective measures can be challenging to obtain during and immediately following a disaster, acute or chronic. Subjective measures depend upon self-reported qualitative and qualitative survey data. These tend to be less standardized than objective measures, but focus on experiences, perceived severity, recovery capacity, and coping strategies. Through development of scales and detailed response guidance subjective questions (e.g., close-ended questions) can be increasingly standardized.

Subjective measures can be used as substitutes for objective measures or as complements to objective measures to provide an alternative perspective. Typically, subjective measures may include more bias, but they capture unique personal experience and perceptions that may provide insights into subsequent behavior.

There is data collected that is objective in nature – though subjective to perception— throughout the survey, such as the change in employee numbers and gross revenue. However, these data are all subjective in the sense that they are subject to self-reporting.

5.2. Opening Screen

The opening screens of the Wave 2A and Wave 2B surveys reiterate information that was provided in the invitation to participate, as discussed in Section 4. In the case of Wave 2A, we thank the respondent for their participation in Wave 1 and continued interest in participation.

It is important that all relevant information about what is being requested of the respondent and participation consent is fully understood. This front matter provides an overview of the data collection goals and indicates how the respondents' information will be used. The OMB number is also included.

It is good practice to acknowledge the challenges COVID-19 continues to present for SME operators and employees. Furthermore, as with most events that affect not only the SME, but also potentially the household of the owner/manager and the wider community at large, COVID-19 is no doubt creating worry for the respondent in many realms of their life, both professional and personal. Thus, the researchers were certain to acknowledge the value of the respondents' time and acknowledge their potential concerns and struggles.

This front matter also provides some directions for how the respondent should ideally interact with the survey should they opt to participate. For example, it indicates that the respondent should answer from the perspective of a single business location (i.e., street address location), should their company have multiple locations. The OMB Control number is clearly provided. The researchers provide a clear point of contact (POC) at NIST should the respondent need additional clarification, have questions they want answered, or concerns that they'd like to register. This initial scene text reads as though it is a letter from the NIST POC which makes it a more genuine invitation for the respondent to engage.

5.3. Opening Section – Current Business Status

The opening survey section of both survey instruments asks the respondent to indicate the current status of their business.

The survey branches off? based on the response to this question. If the respondent indicates that their business is permanently or temporarily closed, there is a short section that follows that asks additional details about the perceived source of/reason for closure. In particular:

- When the closure took place;
- Whether the closure is related to COVID-19;
- If the business experienced issues other than COVID-19 that contributed to the closure;
- Any adaptive measures taken before the closure;
- Expectations of whether the business will open again.

The survey then skips to the closing section and thanks the respondent for their time and asks them if they'd like to be contacted with findings from Wave 2 and to participate in future survey waves. Then the survey terminates for this group of respondents.

If the respondent indicates that their business is still operating, a different set of questions are presented. These questions address impact and adaptation due to COVID-19 specifically,

discussed in Sec. 5.4, natural hazard experience, discussed in Sec. 5.5, and attitudes about the future, discussed in Sec. 5.6.

5.4. COVID-19 Impacts

This section asks the respondent to describe the impacts of COVID-19 on their business. For respondents of the Wave 2A survey instrument these questions are asked for the period August 1, 2020 to the present. At the time the survey was live the "present" was December 2020. Respondents of Wave 2B were asked to respond for two time periods: March 13, 2021 to August 1, 2021 and August 1, 2020 to the present. At the time the survey was live the "present" was January 2021.

This section asks respondents to consider the following questions for the timeframes relevant to the given survey instrument:

- How would you describe the impact you are currently experiencing from COVID-19?
- What are the most important factors that influenced the choice of whether to resume operations or to continue operations if they never ceased?
- How has the COVID-19 pandemic impacted the operation of your organization?
- What is the approximate percent change in employees at your business compared to this time LAST year?
- The financial assistance applied for and received is asked in both Wave 2A and Wave 2B. The researchers separate the respondent applying for different financial assistance across source types and the assistance received (or not) by the SME.
- Any adaptation actions the respondent has started or continues to do to address the COVID-19 pandemic.

This section contains a hypothetical question to help gauge whether the respondent believes they would have made different choices in terms of adaptation and coping with COVID-19 related impacts on their SME.

5.5. Natural Hazard and EWE Experiences

This section asks the respondent to indicate past experiences that the SME may have with natural hazards and/or EWEs; the respondent may select multiple hazard types. Experience with these types of events during the COVID-19 transmission period are asked for the time periods relevant to Wave 2A and Wave 2B. The researchers control for those SMEs that may have experienced a natural disaster since the start of the COVID-19 pandemic using skip-logic to understand response to such an event. These respondents are asked:

- Whether the response to the event(s) was impacted by COVID-19;
- How the impact of the event(s) impacted the business compared to the impact of similar events pre-COVID-19 and whether the impact was greater than in the past because of the nature of the natural hazard or EWE as opposed to the compounding effects from COVID-19.

A set of questions in this section ask the respondent to consider the extent to which preparedness actions taken in the past and present may cross domains in the respondent's opinion. In particular:

- Whether actions taken by the SME to prepare for natural hazards in the past have helped address the impact of COVID-19 felt by the SME;
- Whether the respondent plans to adopt any practices used during the COVID-19 pandemic in anticipation of future natural hazards; and
- How the respondent's ability to prepare for natural hazards in the future may be affected by the impact(s) of COVID-19 on their business.

5.6. Attitudes Section

This section asks the respondent to consider future plans for their SME in the context of COVID-19 response, as well as short-, medium-, and longer-term concerns that may combine with COVID-19 impacts to create a complex event currently and into the future. For each of the concerns the respondent is asked to indicate: (1) their level of concern about the potential occurrence and (2) whether they or the SME at-large has implemented steps to reduce the business risks that are/would be related to the specific concern. The respondent is asked to consider the following type of events:

- Natural hazards / weather events and potential impacts of these events
- Market or financial volatility (e.g., supply chain disruption, operational issues)
- Subsequent wave of COVID-19 associated restrictions
- Other public health issues (e.g., flu season)
- Workforce issues (e.g., workforce safety, workforce reduction, absenteeism, retaining/rehiring staff consumer-side issues
- Consumer-side issues (e.g., preferences for online shopping, reductions in foot traffic, low holiday season sales)

Furthermore, the respondent was asked whether they feel that they have the resources needed to protect their SME against the identified risks and what resources, information, or support they feel they need. Finally, the respondent is asked to indicate the amount of time they think that will pass before the business returns to its pre-COVID-19 conditions (e.g., operational level), if ever.

5.7. Business Information Section

This section asks the respondent to provide more detailed information about the SME for which they have responded to the survey. For first time respondents as a part of Wave 2B respondents are asked to indicate the business sector, founding year, geographic location, and ownership structure. Respondents in Wave 2A and 2B are asked about their SME's typical monthly revenue pre-COVID-19 and relative revenue changes in the last month. Respondents are also asked to indicate what percentage of their current monthly expenses goes towards payments for things that no longer generate (direct) revenue, such as indoor dining space that cannot be used or office space that is not currently occupied.

Respondents are asked to indicate ownership structure and their self-described race and ethnicity. Finally, the respondent is asked to indicate whether their SME employs anyone who identifies as disabled.

Six attitudinal questions are posed about COVID-19 and its relative impact on the SME, asking for levels of agreement.

- COVID-19 did not impact my business in any significant manner
- COVID-19 posed the greatest risk yet to my organization's survival
- The impacts of COVID-19 will leave my organization unable to cope with a natural disaster, should one occur, in the next year
- I am not concerned about a second wave of COVID-19 and the potential effects on my organization
- Stress on my business from COVID-19 has created increased stress in my home life
- Stress in my home life from COVID-19 has created increased stress for my business

5.8. Closing Section

The closing section of the survey asks whether the respondent would like to be considered for follow-up on their responses and/or be provided with a summary report of responses to the survey. Finally, the respondent is asked to provide any additional information of which they would like the survey team to be aware.

5.9. Survey Approvals

The final survey instrument went through the review process for the Paperwork Reduction Act (PRA) (1995. Pub. L. No. 104-13, 109 Stat 163) under the NIST Generic Clearance for Community Resilience Data Collections FW: Renewal of OMB Control #0693-0078. The purpose of this review is to: "ensure the greatest possible public benefit from and maximize the utility of information created, collected, maintained, used, shared, and disseminated by or for the Federal Government; and to "improve the quality and use of Federal information to strengthen decision making, accountability, and openness in Government and society."

The data collection instruments and data collection methodologies for both Wave 2A and Wave 2B were also approved by the Institutional Review Board (IRB) at NIST, which oversees human subjects research.

The relevant PRA and IRB approvals are available upon request.

6. Summary and Future Efforts

6.1. Current Status

At the time of writing, over a year has passed since the March 13, 2020 Federal Emergency Declaration concerning COVID-19. SME operators and those for whom SMEs provide employment and services in the larger community continue to face challenges related to COVID-19 restrictions and decreases and/or changes in consumption patterns across a number of sectors. The US Congress has approved several stimulus and relief packages, with businesses receiving over \$ 700 billion in forgivable loans between March 2020 and March 2021 (US Chamber of Commerce, 2021). Mitigating health concerns is key to economic recovery (Chetty et al. 2020); as of writing, over 108 million people had received at least one vaccine dose, with over 63 million reported to be fully vaccinated.⁴ Moreover, many states and local jurisdictions have begun to loosen restrictions impacting SMEs business practices (e.g., opening hours and status) (KFF, 2021).

Many SME operators are dealing with impacts from and recovery towards complex events arising from natural hazards that occurred in 2020—in many cases more than one natural hazard—during COVID-19. Furthermore, some SME operators and their communities are dealing with additional stressors from ongoing recovery from past natural hazards (pre-COVID-19) and social vulnerabilities that are known to amplify impacts of other acute and chronic impacts.

There are indications that the COVID-19 transmission and direct impact period may start to subside, and a period of recovery will begin within the coming months; however, at the time of writing there is some fear of a spring surge in COVID-19 cases as the COVID-19 variants continue to spread quickly (White House, 2021). Public health guidance indicates that required limitations on many SMEs are rolling back at state and local levels (KFF, 2021). It is unclear the speed at which and the extent to which consumers and employees will return to pre-pandemic social norms in terms of interactions with SME services and goods offered. Remes et al. (2021) note that consumer spending, a major source of economic activity, will be robust, but there are lasting changes to consumer spending patterns.

The survey instruments presented in this DCI continue to help us understand SME-level planning for complex events across sectors and in the context of past experience and vulnerability profiles. Furthermore, elements of the survey may apply to both for-profit and non-profit enterprises in other data collections. As the researchers undertake the next phase of the SME Complex Event Resilience data collection effort focused around COVID-19 effects, the potential for complex events to occur from natural disasters is considerable. The 2021 hurricane season begins on June 1, 2021 and it is expected to be another season of weather extremes, punctuated by a large number of natural hazards (WMO, 2021).

SMEs are inextricably linked to the communities in which they exist through provision of necessary goods and services, but they often depend upon customers and suppliers from the

⁴ CDC (2021). COVID-19 Vaccinations in the United States. <u>https://covid.cdc.gov/covid-data-tracker/#vaccinations</u>. Accessed: April 6, 2021.

surrounding community. It is anticipated that lessons learned from this second wave of data collection and subsequent data collections will assist federal partners and other entities in providing new knowledge about complex events, which might assist them in providing guidance to SMEs on: 1. mitigation planning for natural disasters during the pandemic and 2. disaster readiness strategies to cope with the disruptions from the pandemic. Initial findings from the Wave 2A survey effort are available in Helgeson et al. (2021a).

Furthermore, the novel circumstances around the COVID-19 pandemic may provide additional insight into how SME operators make mitigation, adaptation, and coping decisions. The use of longitudinal data collection and analysis also allows us to attempt to understand circumstances, especially vulnerabilities, that make it challenging for SME operators to recovery fully, plan for future natural hazards, and in some cases reasons that an SME may close. The panel data obtained through these two waves of data collection provide critical baseline data and trajectory information related to impact and recovery that is needed to fully understand resilience trajectories.

6.2. Future Research Plans

In subsequent panel data collection efforts, the researchers plan to increase focus on SME recovery from COVID-19 and complex events. A focus on understanding the trade-offs and synergies across assets and resources of the SME (see Figure 4) during recovery and in planning for future disasters and complex events may help address SME vulnerabilities in development of PIPs.

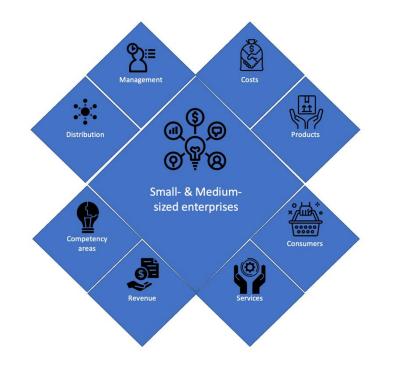


Figure 4. Categories of relevance to SME operation and recovery status.

Accordingly, the researchers plan to synthesize qualitative and quantitative data collection and data analysis techniques to more elaborately study SME operators' organizational knowledge about business interruption and recovery and in planning for future disasters and complex events. In particular, (i) how SME operators' knowledge about mitigation, adaptation, and coping strategies and decisions is influenced by circumstances like being socially vulnerable and having been impacted by natural disasters; (ii) how this knowledge differs across business sectors, geographic locations, and ownership structure; and finally (iii) to what extent it enables SME operators to identify trade-offs and synergies across assets and resources of the SME during recovery.

By employing approaches like semi-quantitative mental modeling and cognitive mapping techniques (Aminpour et al., 2021; Halbrendt et al., 2014), the researchers plan to collect and analyze the SMEs' organizational knowledge. Mental models consist of beliefs and subjective knowledge that are constructed as individuals (e.g., SME operators) observe, interact with, and experience the world around them and concurrently develop internal representations to understand and predict how it functions (Mohammed and Dumville, 200; Gray et al. 2014; Johnson-Laird 1983). As such, they synthesize knowledge that is acquired through experiential, social, and formal learning.

SME operators' mental models about business interruption and recovery regarding disasters and complex events will be collected through cognitive mapping techniques (Aminpour et al., 2020; Gray et al., 2014). Cognitive maps are graph structures for representing concepts (nodes) and their causal relationships (edges) that provide a semi-quantitative tool for eliciting and analyzing personal and tacit knowledge, perceptions, and causal reasoning (Kosko, 1986; Ford and Sterman, 1998). By applying methods from network science to the analysis of cognitive maps, and by adopting a complex systems perspective, the researchers can more effectively study how trade-offs, synergies, feedback loops, and other important forms of complexities associated with SME resilience are perceived by SME operators facing concurrent and compound events (Hamilton et al., 2019; Levy et al., 2018).

In addition, eliciting and analyzing cognitive maps allows the researchers to explore the potentials for growing the SME operators' organizational knowledge through the application of *"collective intelligence"* approaches (Aminpour et al., 2021; Norström et al., 2020)— exchanging, integrating, and co-producing knowledge resources from across the organizations and communities of practice which allows SME operators to access knowledge that span beyond the organization's borders and could be used to enhance the performance of the SME with regard to complex event resilience.

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Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

Dear

Thank you for responding to our survey during Summer 2020. The information learned was invaluable and was developed into reports and suggested actions for businesses like yours and the institutions that serve them.

We understand that the COVID-19 pandemic may still be affecting your business. Your continued participation is critical for the development of guidance on how businesses like yours are adapting to the current circumstances.

Please spend a few minutes filling out this follow-up survey.

https://www.surveymonkey.com/r

We ask for no sensitive information and we will not identify you or your business. If your business has more than one location, please answer for only one location. We'd like to learn about practices taken that have helped reduce the impact of COVID-19, especially in the face of future hazard events.

You may skip any questions or exit the survey at any time.

This survey should take less than 15 minutes to complete. You may opt to receive aggregate results of the survey (at the end).

Both your perspective and time are exceptionally invaluable, especially during these uncertain times. Our efforts will be greatly enhanced if you choose to continue to participate.

Thank you for your time and participation.

A brief report from the first survey is available here: https://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.1259.pdf

Jennifer

SMEResearch@nist.gov

Click the button below to start the survey. Thank you for your participation!

Begin Survey

Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

Dear

We understand that the COVID-19 pandemic is disrupting your business. We hope to learn how businesses like yours are adapting to the circumstances and how this may or may not be connected to broader weather-related stressors your business may face. Both your perspective and time are exceptionally precious, especially during these uncertain times. Our efforts will be greatly enhanced if you can spend a few minutes filling out this survey.

https://www.surveymonkey.com/r/Preview? sm=gCAFN0

We ask for no sensitive information and we will not identify you or your business. If your business has more than one location, please answer for only one location. The purpose of this survey is to understand what support businesses like yours need and to communicate those to those who may be able to provide assistance. We'd like to learn about practices taken that have helped reduce the impact of COVID-19, especially in the face of future hazard events. If you feel uncomfortable answering any of the questions, you can skip them, or exit the survey at any time. This survey should take less than 15 minutes to complete. You may opt to receive the aggregate results of the survey (at the end).

Thank you for your time and participation.

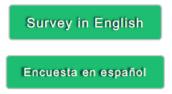
If you prefer to answer in Spanish, please use this link: https://es.surveymonkey.com/r/SpanishSME

Jennifer

Applied Economics Office, National Institute of Standards and Technology, U.S. Dept. of Commerce

SMEResearch@nist.gov

Click the button below to start the survey. Thank you for your participation!



Please do not forward this email as its survey link is unique to you.

Appendix C: Wave 2A Survey (English)

Dept. of Commerce Small- and Medium-Sized Business Complex Event COVID-19 Survey

OMB Control # 0693-0078 Expiration 07/31/2022

We understand that the COVID-19 pandemic may be disrupting your business. We hope to learn how businesses like yours are adapting to the circumstances and how this may or may not be connected to broader weather-related stressors your business may face.

Both your perspective and time are exceptionally precious, especially during these uncertain times.

Our efforts will be greatly enhanced if you can spend a few minutes filling out this survey. We ask for no sensitive information and we will not identify you or your business. If your business has more than one location, please answer for only one location.

The purpose of this survey is to understand what support businesses like yours need and to communicate those to those who may be able to provide assistance. We'd like to learn about practices taken that have helped reduce the impact of COVID-19, especially in the face of future hazard events.

If you feel uncomfortable answering any of the questions, you can skip them, or exit the survey at any time.

This survey should take less than 15 minutes to complete. You may opt to receive aggregate results of the survey (at the end).

Thank you for your time and participation.

Jennifer

SMEResearch@nist.gov

* What is the current status of your business?

\bigcirc Fully open with the same products and services as pre-COV	D-19
Open, but with fewer or different products or services	
Temporarily closed, but plan to reopen	
Permanently closed	
[if "closed"]	
Approximately when did your business close?	
Date / Time	
Date	
MM/DD/YYYY	
Was the business closure related to the COVID-19 pandemic?	
No Ot	
Other	
Please explain	
Did the business experience other issues that contributed to the clos	
Natural hazard or extreme weather impacts	Consumer-side issues (e.g., preferences for online shopping, reduction in foot traffic)
Market/Financial volatility (e.g., lower productivity, supply chain disruption, operational issues)	
	Personal reasons (e.g. family responsibilities, persor financial hardships, retirement)
Public health concerns / illness (e.g., ability to keep	
customers or yourself safe)	Other
Workforce issues (e.g., workforce safety,	
rehiring/replacing/retaining workforce)	

Laid off some of the workforce	Converted product lines or services offered
Reduced salaries	Received government (national or local) support
Sold some of the business' assets	Other
Increased debt/borrowing	

Do you expect that the business will open again in the future?

🔵 Yes No

O Maybe / Unsure

Please provide details

When was your business allowed to operate in your jurisdiction after the start of the COVID-19 pandemic? (an approximate date is fine) Please respond with a date after March 13, 2020. If your business never closed, please select March 13, 2020.

Date	
Date	
MM/DD/YYYY	
How would you describe the imp	pact you are currently experiencing from COVID-19?

It is NOT impacting my business	The impact is on the decline
It is starting to impact my business	The impact is over
O It is continuing to impact my business	It has had a POSITIVE impact on my business

How has the COVID-19 pandemic impacted the continuity/stability of your day-to-day operations? Please answer if an action occurred during ANY or ALL of the time periods March 13-July 31 and August 1-Present.

	March 13-July 31, 2020	August 1, 2020-Present
Remained fully open		
Reduced days/hours		
Closed to the public		
All staff working from home		
Some staff working from home		
Services added		
Increased e-commerce		
Please provide details		

How has the COVID-19 pandemic impacted the operation of your business? Please answer if an action occurred during ANY or ALL of the time periods March 13-July 31 and August 1-Present.

	March 13-July 31, 2020	August 1, 2020-Present
Stopped operation due to external mandate		
Stopped operation due to financial issue(s)		
Decrease in revenue		
Increase in revenue		
Problems with supply chain/receiving or shipping inventory		
Issues with delivery of products to customers		
Decrease in customers		
Increase in customers		
Please provide details		

	he most important factors that influenced the choice of whether or not to resume operations or to continue operations if they
n	ever ceased? (Please select no more than 5)
	Local business opening guidance
	Employee safety
	Change in customers
	Disruption to supply/inventory delivery
	University and school opened/closed
	Nearby businesses opened/closed
	Local government information/suggestion
	Level of concern about infection (self, employees, customers, and/or suppliers)
	Availability of personal protective equipment and/or cleaning supplies
	Absenteeism
	Staff's desire to return to work
	Media coverage
	Business margins
	Costs to comply with COVID-19 requirements (e.g., installation of plexiglass dividers)
	Vaccine approval/ rollout for COVID-19
	December COVID-19 Relief Bill
	Does not apply to my business
	Other (Please provide details)

Since the start of the COVID-19 pandemic (March 13, 2020) has your business REQUESTED and/or RECEIVED any of the following financial assistance? (please check all that apply)

	Requested	Received	NOT Received
SBA Paycheck Protection Program (PPP)			
SBA Economic Injury Disaster Loans (EIDL)			
Other Federal Programs			
State and Local Government grants/loans			
Banks			
Personal liquidity (savings)			
Family, Friends, Crowd- funding			
Postponement in payment (rent, utilities)			
This business has not sought financial assistance from any source			
Unsure			
Does not apply to my business			
Please provide details			
Please describe anything your business has started or continues to do to address the COVID-19 pandemic. Please answer if your business took any action during ANY or ALL of the time periods.			
	March 13-July 31, 2020		August 1, 2020-Present

Changed products or services offered to consumers	
Reduced number of people allowed within the business space	
Offered contactless pick- up or delivery	
Increased e-commerce	

	March 13-July 31, 2020	August 1, 2020-Present
Curb-side pick-up made available		
Renegotiated or gave-up lease		
Prioritized inventories to some customers		
Reallocated products based on inventory levels		
Exchanged inventory with another business (to fill a gap)		
Increased staff		
Reduced staff		
Allowed employees (some or all) to work remotely		
Negotiated longer payment terms for suppliers so the company can keep its cash longer		
Collected money owed from customers as early as possible		
Renegotiated current and future prices with my suppliers		
Exchanged resources or information with other organizations		
Implemented short-term alliances with my suppliers and/or competition		
None		
Does not apply to my business		
Other		
lease provide details		_

.3.	If you had the information and experience you have today, would you have made different choices for your business at the sta of the COVID-19 pandemic?	rt
	Yes, definitely	
	O Maybe	
	O No, definitely not	
	Not sure	
Р	Please specify what you may have done differently.	

The section asks you about risks from natural hazards and extreme weather. We are interested in your business' experience in the past and planning for the future.

What natural hazard(s) is/are of the greatest concern for your business' location? (select all that apply)

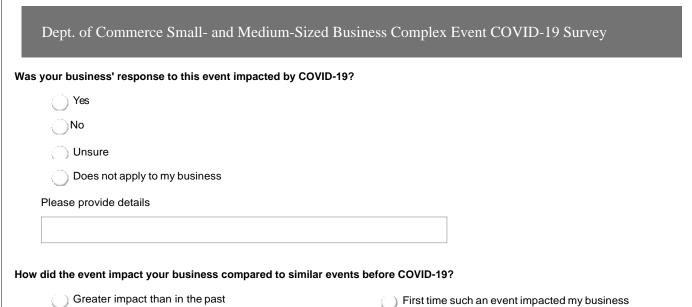
Coastal storms	Space weather
Drought/water scarcity	Tornado
Earthquake	Tsunami
Extreme cold	Wildfire
Extreme heat/heat waves	Winter storms (snow, frozen rain)
Flooding	Other
Hurricane	None
Storm surge	

How many of these types of events have affected your business in the past 10 years? An estimate is fine. "Affected" means at least a one-day closure.



Did any of these natural hazard events occur at your location during the period March 13, 2020 to the present?

- Yes, with severe negative impacts
- Yes, with minor negative impacts
- Yes, with no negative impacts
- No
- Unsure
- Does not apply to my business



- O First time such an event impacted my business
- Similar significance to past experience(s)
- Less significant than past experience(s)

Does not apply to my business

5.4.	Was the impact greater than in the past because of the nature of the natural hazard or extreme weather event (e.g., hurric category or wildfire strength)?				
	No, COVID-19 increased the impact				
) Yes				
.5.	What type of actions has your business taken in the past (before COVID-19) to address natural hazards?				
	Floodproof building(s) - permanent (e.g., flood gate)	Increase insurance coverage, if needed			
	Floodproof building(s) – temporary (e.g., sand bags, boarding doors)	Develop/update telework plans			
		Establish or increase remote/online sales capacity			
	Secure a secondary storage location	Social media account use to provide operations informa			
	Assess building to ensure construction meets building code	to the public (e.g., closings)			
	standards				
	Parform rick accomment to identify husiness vulnerabilities	Minimize supply chain vulnerability through multiple sou			
	Perform risk assessment to identify business vulnerabilities (to specific hazards)	strategies			
		Develop a connection to local emergency management			
	Adopt strategies to stay informed of weather watches and	officials			
	warnings (e.g., NOAA Weather Radio, commercial apps)	Clear debris/dry vegetation away from structures			
	Assigned disaster responsibilities (i.e., emergency				
	management function) to specific employees	Back-up power generation			
		Maintain/tune-up equipment for debris/snow removal			
	Perform safety drills regularly (e.g., shelter-in-place, evacuations, telephone tree)				
		Keeping an emergency fund ("rainy day" money on-han			
	Develop a written emergency action plan/checklist	None			
	Back-up all important documents (digitally or stored at				
	secondary location)Lift inventory and other supplies off	Does not apply to my business			
	the ground to prevent water exposure				
	Perform an insurance check-up to ensure adequate				

Other (please specify)

6.6.	Have actions taken by your business to prepare for	or natural disasters helped to address the impacts of COVID- 19?			
	Yes (e.g., insurance purchases, teleworking, emergency supplies or finance)				
	O No				
	Unsure				
F	Please provide details				
6.7.	Do you plan to adopt any of the practices used du	ring the COVID-19 pandemic in anticipation of future natural hazards?			
	⊖ Yes				
	⊖No				
) Unsure				
	Does not apply to my business				
F	Please provide details				
6.8.	How has your ability to prepare for natural hazards in the future been affected by the impact of COVID-19 on your business?				
	It makes it significantly harder	It makes it somewhat easier			
	It makes it somewhat harder	It makes it significantly easier			
	It has not changed	Does not apply to my business			

This section asks you about your business' future plans.

Do natural hazards / weather events and potential impacts of these events cause concern for your business?



- No
- Unsure
- Does not apply to my business

Have you implemented steps to reduce business risks related to natural hazard / weather events and potential impacts?

No, do not plan to do so

O Unsure

O No, I don't feel that there is anything I can do

- Yes, already implemented
- Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more

Please provide details

Do market or financial volatility (e.g., supply chain disruption, operational issues) cause concern for your business?

🔵 Yes

No

Unsure

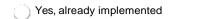
Does not apply to my business

O No, do not plan to do so

O Unsure

O No, I don't feel that there is anything I can do

Have you implemented steps to reduce business risks related to market or financial volatility?



- O Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more

Please provide details

Will a subsequent wave of COVID-19 associated restrictions cause concern for your business?



No

- Unsure
 - Does not apply to my business

Have you implemented steps to reduce business risks related to a potential additional wave of COVID-19 associated restrictions?

No, do not plan to do so

O Unsure

O No, I don't feel that there is anything I can do

- Yes, already implemented
- Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more
- Please provide details

Do other public health issues (e.g., flu season) cause concern for your business?



No

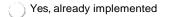
- Unsure
 - Does not apply to my business

O No, do not plan to do so

O Unsure

O No, I don't feel that there is anything I can do

Have you implemented steps to reduce business risks from other public health concerns?



- O Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more

Please provide details

56

Do workforce issues (e.g., workforce safety, workforce reduction, absenteeism, retaining/rehiring staff) cause concern for your business?

🔵 Yes

No

Unsure

Does not apply to my business

O No, do not plan to do so

O Unsure

O No, I don't feel that there is anything I can do

Have you implemented steps to reduce business risks from workforce concerns?

- Yes, already implemented
- O Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more

Please provide details

Do consumer-side issues (e.g., preferences for online shopping, reductions in foot traffic, low holiday season sales) cause concern for your business?

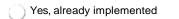
Yes

No

O Unsure

Does not apply to my business

Have you implemented steps to reduce business risks from consumer-side concerns?



- O Yes, in the process of implementation
- Yes, planning to implement
 - No, but would like to learn more

Please provide details

No, do not plan to do so

O No, I don't feel that there is anything I can do

O Unsure

u feel that you have the resources needed to protect	your business against the risks you just identified?
-	
What resources, information, or support do you feel yo	ou need to be better protected against the risks you identified?
	our business returns to its pre-COVID-19 conditions (e.g., operationa
Alreadythere	12-18 months
1 month or less	More than 18 months
2-3 months	Unlikely to resume operations at that level
4-6 months	 Unlikely to resume operations at all
6-12 months	
section asks you to provide some information about y	your business and yourself.
sector best describes your business?	
Construction	Professional, scientific, and technical services
Manufacturing	Health and medical services
Retail trade	Arts, Entertainment, and Recreation
Accommodation and Food Services	 Food processing, agriculture Natural resource management
Wholesale trade	Fuel production
Transportation and Warehousing	Fishing/aquaculture
Finance and Insurance	Tourism
	\bigcirc
 Information (e.g. radio, newspaper, television, telecommunications) 	

	duals did your business employ at this	
1-5	1(01-150
6-10	Ŭ 15	51-200
) 11-20	<u> </u>	01-250
21-50	<u>О</u> м	ore than 250
51-100		
ompared to this time last year, what is the ND part-time individuals)? A negative ch		oyees at this business? (Please include all full-time
- 100 %	no change	+ 100 %
0		
use this time in 2019 for reference. \bigcirc \$0 - \$500	\$	125,001 - \$200,000
\bigcirc	0	
\$501 - \$2,500	Ŭ	200,001 - \$500,000
\$2,501 - \$5,000	\bigcirc	500,001 -\$1,000,000
S,001 - \$15,000	○ \$1	1,000,001 or more
\$15,001 - \$50,000	X	nsure
\$50,001 - \$125,000		refer not to respond
hat percent change did you see in mon	hly revenue due to COVID-19 last month	relative to that time last year?
-100%	no change	+ 100%
0		
0 % (no change)		100 %
0		
	ge goes toward payments for things that currently occupied? If nothing has chang	no longer generate revenue? (e.g., indoor dining spar ed please select "no change."
r how many years has your business b	een at its current location?	

What is your role with the business?	
Owner	Senior employee (5+ years at the business)
Manager	
Assistant Manager	I do not have a formal role
\sim	
How would you describe your business? Check ALL options that app	ly
Woman-owned business * (the business need not be	Family-owned * (the business need not be Federally
Federally registered as such)	registered as such)
Minority-owned * (the business need not be Federally registered as such)	Immigrant-owned
Veteran-owned * (the business need not be Federally registered as such)	
Other (please specify)	
Please indicate your ethnicity.	
Hispanic or Latino	
Not Hispanicor Latino	
 Prefer not to respond 	
Please indicate your race. (Select one or more)	
American Indian or Alaska Native	
Asian	
Black or African American	
Native Hawaiian or other Pacific Islander	
White	
Prefer not to respond	

How would you describe your business' ownership structure? Check ALL that apply	
Single owner	
Partnership	
Corporation	
Franchise	
Cooperative	
Multi-location	
Home-based business	
For-profit	
Non-profit	
Other	
Please provide details	

Is anyone employed by your business disabled?



Please indicate your level of agreement with the following statements. (1 = least agreement and 5 = greatest agreement)

agreement and 5 = greatest	agreement)				
	1 (least agreement)	2	3	4 (g	5 reatest agreement)
COVID-19 did not impact my business in any significant manner	0	0	0	0	0
COVID-19 posed the greatest risk yetto my organization's survival	Ō	О	0	0	
The impacts of COVID- 19 will leave my organization unable to cope with a natural disaster, should one occur, in the next year		0	\bigcirc	0	0
I am not concerned about a second wave of COVID-19 and the potential effects on my organization	Ö	C	0	0	0
Stress on my business from COVID-19 has created increased stress in my hom life		0	0	0	0
Stress in my home life from COVID-19 has created increased stress for my business	Ö	0	Ö	0	0

Please provide your first name and your business email address, below. We'd like to follow-up with you on your responses and send a report of the findings for this wave of data collection and request your participation in a possible third wave.

E-mail address	
First name	

Is there anything else you would like to share at this time?

THANK YOU

If there is anything you would like us to know, please feel free to follow-up with us at SMEResearch@nist.gov

A Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number. The approved OMB Control Number for this information collection is 0693 0078. Without this approval, we could not conduct this survey/information collection. Public reporting for this information collection is estimated to be approximately 15 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the information collection. All responses to this information collection, including suggestions for reducing this burden to the National Institute of Standards and Technology (NIST). Attn: Dr. Jennifer Helgeson, NIST, 100 Bureau Drive, MS 8603, Gaithersburg, MD 20899-1710, telephone 301-975-6133, or via email: jennifer.helgeson@nist.gov

Appendix D: Wave 2B Survey (English)

Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

OMB Control # 0693-0078 Expiration 07/31/2022

Thank you for responding to our initial survey during Summer 2020. The information learned was invaluable and was developed into reports and suggested actions for businesses like yours and the institutions that serve them.

We understand that the COVID-19 pandemic may still be disrupting your business. Your continued participation is critical for the development of guidance on how businesses like yours are adapting to the current circumstances.

Please spend a few minutes filling out this follow-up survey. We ask for no sensitive information and we will not identify you or your business. If your business has more than one location, please answer for only one location. We'd like to learn about practices taken that have helped reduce the impact of COVID-19, especially in the face of future hazard events.

You may skip any questions or exit the survey at any time.

This survey should take less than 15 minutes to complete. You may opt to receive aggregate results of the survey (at the end).

Both your perspective and time are exceptionally invaluable, especially during these uncertain times. Our efforts will be greatly enhanced if you choose to participate.

Thank you for your time and participation. Jennifer

SMEResearch@nist.gov

- * What is the current status of your business?
 - Fully open with the same products and services as pre-COVID-19
 - Open, but with fewer or different products or services
 - Temporarily closed, but plan to reopen
 - Permanently closed

Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

[if closed]

Approximately when did your business close?

Date / Time

Date	
MM/DD/YYYY	

Was the business closure related to the COVID-19 pandemic?

O Yes ⊖No⊖

Other

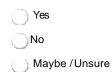
Please explain

Did the business experience other issues that contributed to the closure? Please select all that apply.

Natural hazard or extreme weather impacts	Consumer-side issues (e.g., preferences for online shopping, reduction in foot traffic)
Market/Financial volatility (e.g., lower productivity, supply chain disruption, operational issues)	Personal reasons (e.g. family responsibilities, personal financial hardships, retirement)
Public health concerns / illness (e.g., ability to keep customers or yourself safe)	Other
Workforce issues (e.g., workforce safety, rehiring/replacing/retaining workforce)	
Please provide details	

Did the business implement any of the following before p	ermanently closing? Please select all that apply
Laid off some of the workforce	Converted product lines or services offered
Reduced salaries	Received government (national or local) support
Sold some assets	Other
Increased debt/borrowing	
Please provide details	

6.9. Do you expect that the business will open again in the future?



Please provide details

Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

en was your business allowed to operate in your jurisdiction at e) Please respond with a date after March 13, 2020. If your busir	fter the start of the COVID-19 pandemic? (an approximate date ness never closed, please select March 13, 2020.
ate	
ate	
MM/DD/YYYY	
How would you describe the impact you are currently experiencin	ig from COVID-19?
 It is NOT impacting my business It is starting to impact my business 	The impact is over
O It is continuing to impact my business	It has had a POSITIVE impact on my business
at are the most important factors that influenced the choice of y never ceased? (Please select no more than 5)	whether or not to resume operations or to continue operations
Local business opening guidance	Availability of personal protective equipment and/or cleaning supplies
Employee safety	Absenteeism
Change in customers	Staff's desire to return to work
Disruption to supply/inventory delivery	Media coverage
University and school opened/closed	Business margins
Nearby businesses opened/closed	
Local government information/suggestion	Costs to comply with COVID-19 requirements (e.g., installation of plexiglass dividers)
Level of concern about infection (self, employees, customers, and/or suppliers)	Does not apply to my business Other
Please provide details	
riease piuviue uetalis	

How has the COVID-19 pandemic impacted the operation of your organization during the period AUGUST 1, 2020 to today?

	Yes	No	Does NOT apply to my business
Stopped operations due to external mandate	0	0	0
Stopped operations due to financial issues	0	0	O
Decrease in revenue	\bigcirc	0	0
Increase in revenue	0	0	0
Problems with my supply chain/receiving or shipping inventory	\bigcirc	Ŏ	0
Issues with delivery of products to customers	Ö	Ö	0
Decrease in customers	Õ	Ō	0
Increase in customers	0	0	0
Please provide details			

What is the approximate percent CHANGE in employees at your business compared to this time LAST year? (negative values indicate a reduction in workforce)

- 100%	NO change	100%
0		

e the start of the COVID-19 pandemic (March 13, 2020) has your be ase check all that apply)	usiness RECEIVED any of the following financial assistance?
SBA Paycheck Protection Program (PPP)	Crowd-funding
SBA Economic Injury Disaster Loans (EIDL)	Postponement in payment (rent, utilities)
SBA Debt Relief	Faith-based group support
USDA Loan Programs	Non-profit organization support
Other Federal Programs	Insurance (for business interruption)
State and Local Government grants/loans	Direct lending (e.g., Venture capital, angel investors, Fintech)
Banks (commercial loan)	This business has not sought financial assistance from source
Banks (e.g., existing debt flexibility – payment deferments	
Personal liquidity (savings)	Unsure Does not apply to my business
Family and Friends	Other
Please provide details	
ce the start of the COVID-19 pandemic has your business been	DECLINED for assistance by any source sought? (the source o
	DECLINED for assistance by any source sought? (the source o
ce the start of the COVID-19 pandemic has your business been rmal or formal)	DECLINED for assistance by any source sought? (the source o
ce the start of the COVID-19 pandemic has your business been rmal or formal)	DECLINED for assistance by any source sought? (the source o
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c
ce the start of the COVID-19 pandemic has your business been rmal or formal) Yes No Unsure	DECLINED for assistance by any source sought? (the source c

	apply.
Changed products or services offered to consur	ners Reduced staff
Reduced number of people allowed within the b space	Allowed employees (some or all) to work remotely
Offered contactless pick-up or delivery	
	Negotiated longer payment terms for suppliers so the
Increased e-commerce	company can keep its cash longer
Curb-side pick-up made available	Collected money owed from customers as early as pos
Renegotiated or gave-up lease	Renegotiated current and future prices with my supplie
Prioritized inventories to some customers	Exchanged resources or information with other organi
Reallocated products based on inventory levels	
Exchanged inventory with another business (to fi	ill a gap) Implemented short-term alliances with my suppliers and competition
Increased staff	None
	Does not apply to my business
	Other
Please provide details	
	, would you have made different choices for your business at the start o
the COVID-19 pandemic?	
Yes, definitely	
Maybe	
No, definitely not	
O Not sure	
Please specify what you may have done differently	
Please specify what you may have done differently.	

	our business' location? (select all that apply)
Coastal storms	Space weather
Drought/water scarcity	Tornado
Earthquake	Tsunami
Extreme cold	Wildfire
Extreme heat/heat waves	Winter storms (snow, frozen rain)
Flooding	Other
Hurricane Storm surge	None
AUGUST 1, 2020 have any of these natural hazard e	vents occurred at your location?
AUGUST 1, 2020 have any of these natural hazard e	vents occurred at your location?
AUGUST 1, 2020 have any of these natural hazard e	_
	◯ No
O Yes, with severe negative impacts	 No Unsure
 Yes, with severe negative impacts Yes, with minor negative impacts 	 No Unsure
 Yes, with severe negative impacts Yes, with minor negative impacts 	 No Unsure

Small- and Medium-Sized Business Complex Event COVID-19 Survey (Wave 2)

Was your business' response to this event impacted by COVID-19?
Yes
No
Unsure
Please provide details

How did the event impact your business compared to similar events before COVID-19?

- Greater impact than in the past
- Similar significance to past experience(s)
- Less significant than past experience(s)
 - First time such an event impacted my business

Small- and Medium-Sized Business Comple	x Event COVID-19 Survey (Wave 2)
Was the impact greater than in the past because of the natu wildfire strength)?	ire of the natural hazard or extreme weather event (e.g., hurricane category or
No, COVID-19 increased the impact	
O Yes	
() Unsure	
Have actions taken by your business to prepare for natural	disasters helped to address the impacts of COVID- 19?
 Yes (e.g., insurance purchases, teleworking, emerged No 	gency supplies or finance)
Please provide details	
Do you plan to adopt any of the practices used during the C	COVID-19 pandemic in anticipation of future natural hazards?
) Yes	
◯No	
() Unsure	
Does not apply to my business	
Please provide details	
How has your ability to prepare for natural hazards in the fu	uture been affected by the impact of COVID-19 on your business?
It makes it significantly harder	It makes it somewhat easier
It makes it somewhat harder	It makes it significantly easier
O It has not changed	Does not apply to my business

This section asks you about your busines' future plans.

Do natural hazards / weather events and potential impacts of these events cause concern for your business?

🔵 Yes

- No
- () Unsure
 - Does not apply to my business

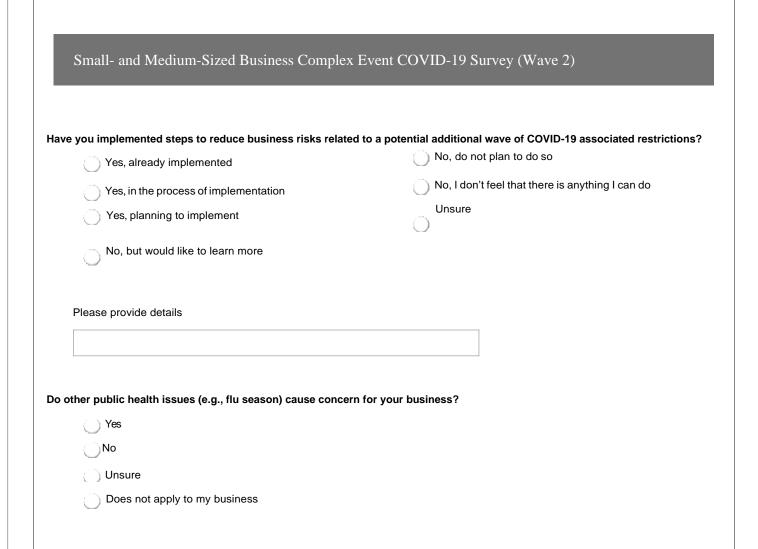
ou implemented steps to reduce business risks relate	ed to natural hazard / weather events and potential impacts?
Yes, already implemented	No, do not plan to do so
Yes, in the process of implementation	No, I don't feel that there is anything I can do
Yes, planning to implement	O Unsure
○ No, but would like to learn more	
ease provide details	

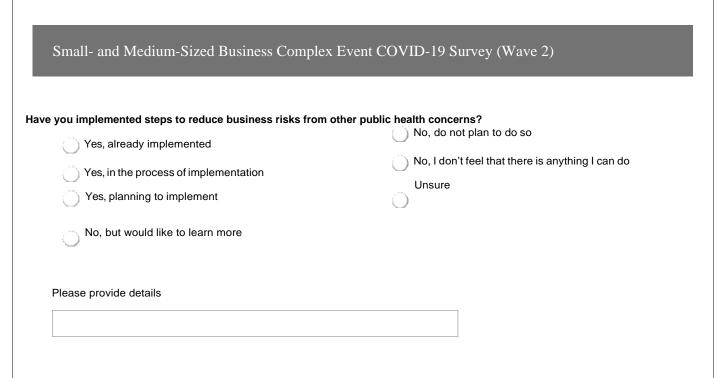
No

Unsure

O Does not apply to my business

Small- and Medium-Sized Business Complex E	Event COVID-19 Survey (Wave 2)
Have you implemented steps to reduce business risks related to Yes, already implemented Yes, in the process of implementation Yes, planning to implement No, but would like to learn more	to market or financial volatility? No, do not plan to do so No, I don't feel that there is anything I can do Unsure
Please provide details	ause concern for your business?
 Does not apply to my business 	





Do workforce issues (e.g., workforce safety, workforce reduction, absenteeism, retaining/rehiring staff) cause concern for your business?

Yes

No

() Unsure

Does not apply to my business

you implemented steps to reduce business risks from	workforce concerns?
 Yes, already implemented Yes, in the process of implementation Yes, planning to implement No, but would like to learn more 	 No, I don't feel that there is anything I can do Unsure
Please provide details	

O Yes

No

() Unsure

O Does not apply to my business

	om consumer-side concerns?
Yes, already implemented	No, do not plan to do so
Yes, in the process of implementation	No, I don't feel that there is anything I can do
Yes, planning to implement	Unsure
O No, but would like to learn more	
Please provide details	
ou feel that you have the resources needed to protect	ct your business against the risks you just identified?
() Yes	
No	
) Unsure	
What resources, information, or support do you feel y	you need to be better protected against the risks you identified?
much time do you think will pass from TODAY until	your business returns to its pre-COVID-19 conditions (e.g., operational
Already there	12-18 months
1 month or less	O More than 18 months
2-3 months	Unlikely to resume operations at that level
0 4-6 months	Unlikely to resume operations at all
6-12 months	O Unsure
0	

This section asks you to provide some information about your business and yourself.

Before COVID-19 what was the typical monthly revenue for your business (not including any financial assistance or loans)? Please use this time in 2019 for reference.

◯ \$0 - \$500	\$125,001 - \$200,000
○ _{\$501} - \$2,500	\$200,001 - \$500,000
○ \$2,501 - \$5,000	\$500,001 -\$1,000,000
○ \$5,001 - \$15,000) \$1,000,001 or more
) \$15,001 - \$50,000	Unsure
\$50,001 - \$125,000	Prefer not to respond

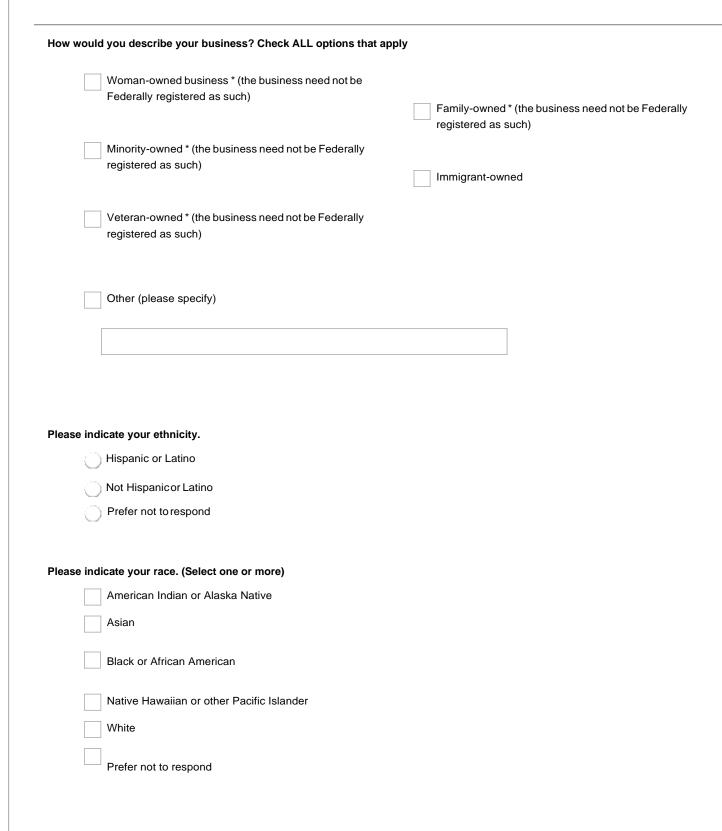
What percent change did you see in monthly revenue due to COVID-19 last month relative to that time last year?

For how many years has your business been at its current location?

-100%	no change	+ 100%	
0			
0 % (no change)		100 %	
\bigcirc			

Of your monthly expenses, what percentage goes toward payments for things that no longer generate revenue? (e.g., indoor dining space that can't be used, office space that is not currently occupied? In nothing has changed please selection "no change"

at is your role with the business? Owner Manager Assistant Manager	 Senior employee (5+ years at the business) Employee I do not have a formal role



ow would you describe your business' ownersh	ip structure? Check ALL that apply
Single owner	Multi-location
Partnership	Home-based business
Corporation	For-profit
Franchise	O Non-profit
Cooperative	O Other
Please provide details	

Is anyone employed by your business disabled?



	1 (least agreement)	2	3	4	5 (greatest agreement)
COVID-19 did not impact my business in any significant manner	0	\odot	0	0	0
COVID-19 posed the greatest risk yet to my organization's survival	Ō	O	0	0	0
The impacts of COVID- 19 will leave my organization unable to cope with a natural disaster, should one occur, in the next year	\bigcirc	0	\bigcirc	0	0
I am not concerned about a second wave of COVID-19 and the potential effects on my organization	Ö	С	Ö	O	0
Stress on my business from COVID-19 has created increased stress in my home life	, 0	0	Ó	Ó	0
Stress in my home life from COVID-19 has created increased stress for my business	, ()	0	Ö	Õ	O

Please provide your first name and your business email address, below. We'd like to follow-up with you on your responses and send a report of the findings for this wave of data collection and request your participation in a possible third wave.

E-mail address				
First name			 	
Is there anything else	e you would like to sha	are at this time?		

THANK YOU

If there is anything you would like us to know, please feel free to follow-up with us at SMEResearch@nist.gov

A Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number. The approved OMB Control Number for this information collection is 0693 0078. Without this approval, we could not conduct this survey/information collection. Public reporting for this information collection is estimated to be approximately 15 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the information collection. All responses to this information collection, including suggestions for reducing this burden to the National Institute of Standards and Technology (NIST). Attn: Dr. Jennifer Helgeson, NIST, 100 Bureau Drive, MS 8603, Gaithersburg, MD 20899-1710, telephone 301-975-6133, or via email: jennifer.helgeson@nist.gov

Appendix E: Wave 2B Survey (Spanish)

Encuesta Empresarial: Impacto y Recuperación de COVID-19

Control OMB # 0693-0078

Fecha de Expiración 07/31/2022

Entendemos que la pandemia de COVID-19 puede estar interrumpiendo las operaciones en su negocio. Con esta encuesta, esperamos conocer cómo las empresas como la suya se están adaptando a las circunstancias y cómo esto puede o no estar relacionado con factores climáticos estresantes más generales que su empresa puede enfrentar.

Tanto su perspectiva como su tiempo son excepcionalmente valiosos, especialmente durante estos tiempos inciertos. Nuestros esfuerzos mejorarán enormemente si puede dedicar unos minutos completando esta encuesta. No solicitamos información confidencial y no lo identificaremos a usted ni a su empresa. Si su empresa tiene más de una ubicación, responda solo por una.

El propósito de esta encuesta es comprender qué apoyo necesitan las empresas como la suya y comunicar estas necesidades a quienes puedan brindar asistencia. Nos gustaría conocer las prácticas tomadas que han ayudado a reducir el impacto de COVID-19, especialmente frente a eventos de riesgo futuros.

Si se siente incómodo respondiendo alguna de las preguntas, puede omitirlas o salir de la encuesta en cualquier momento.

Esta encuesta debería tomar menos de 15 minutos para completar. Puede optar por recibir resultados agregados (al final).

Gracias por su tiempo y participación. Jennifer Oficina de Economía Aplicada, Instituto Nacional de Estándares y Tecnología <u>SMEResearch@nist.gov</u>

* Cual es el estado actual de su negocio?

- Completamente abierto con los mismos productos y servicios suministrados antes de COVID-19
- Abierto, pero con una menor cantidad o diferentes productos o servicios
-) Temporalmente cerrado, pero planeo reabrir
- Permanentemente cerrado

ximadamente, ¿cuándo cerró su negocio?	
a/Hora	
a	
I/DD/AAAA	
Estuvo el cierre del negocio relacionado con la pandemia de COV	'ID-19?
) Sí	
○ No	
Otro	
or favor especifique	
or favor especifique	
	r favor seleccione todos los que apliquen
or favor especifique	
or favor especifique gocio sufrió otros problemas que contribuyeron al cierre? Po Peligros naturales o impactos climáticos extremos Volatilidad financiera/de mercado (p.ej., menor	Problemas del lado de los clientes (p.ej., preferencias p
or favor especifique gocio sufrió otros problemas que contribuyeron al cierre? Po	Problemas del lado de los clientes (p.ej., preferencias p
or favor especifique gocio sufrió otros problemas que contribuyeron al cierre? Po Peligros naturales o impactos climáticos extremos Volatilidad financiera/de mercado (p.ej., menor productividad, interrupción de la cadena de suministro, problemas operativos)	Problemas del lado de los clientes (p.ej., preferencias p compras online, reducción de tráfico en el local) Razones personales (p.ej., responsabilidades familiare
or favor especifique gocio sufrió otros problemas que contribuyeron al cierre? Po Peligros naturales o impactos climáticos extremos Volatilidad financiera/de mercado (p.ej., menor productividad, interrupción de la cadena de suministro,	Problemas del lado de los clientes (p.ej., preferencias p compras online, reducción de tráfico en el local) Razones personales (p.ej., responsabilidades familiare

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🔵 Quizá/Inseguro

Por favor, proporcione detalles

Encuesta Empresarial: Impacto y Recuperación de COVID-19

¿Cuándo se le permitió a su negocio operar en su jurisdicción después del inicio de la pandemia de COVID- 19? (una fecha aproximada es aceptable). Por favor responda con una fecha posterior a marzo 13, 2020. Si su negocio nunca cerró, por favor seleccione marzo 13, 2020.

Fecha						
MM/DD/AAAA						
¿Cómo describiría el impacto que	e está experimentando actualmente por la	pandemia COVID-19?				
 NO está impactando mi negocio Está comenzando a impactar mi negocio Continúa impactando mi negocio) El impacto está en disminución				
		 El impacto ha terminado El impacto sobre mi negocio ha sido POSITIVO 				
		d de sus operaciones diarias? Por favor responda si una endidos entre marzo 13 – julio 31 y agosto 1 – presente.				
	Marzo 13 – Julio 31, 2020	Agosto 1, 2020 – Presente				
Permaneció	Marzo 13 – Julio 31, 2020	Agusiu 1, 2020 – Presente				
completamente abierto						
completamente abierto						
completamente abierto						
completamente abierto Redujo días/horas						
completamente abierto Redujo días/horas Cerrado al público						
completamente abierto Redujo días/horas Cerrado al público Todo el personal trabaja desde casa Algunos miembros del						
completamente abierto Redujo días/horas Cerrado al público Todo el personal trabaja desde casa						
completamente abiertoRedujo días/horasCerrado al públicoTodo el personal trabaja desde casaAlgunos miembros del personal trabajan desde						
completamente abiertoRedujo días/horasCerrado al públicoTodo el personal trabaja desde casaAlgunos miembros del personal trabajan desde casaSe adicionaron serviciosSe incrementó el						
completamente abiertoRedujo días/horasCerrado al públicoTodo el personal trabaja desde casaAlgunos miembros del personal trabajan desde casaSe adicionaron servicios						
completamente abiertoRedujo días/horasCerrado al públicoTodo el personal trabaja desde casaAlgunos miembros del personal trabajan desde casaSe adicionaron serviciosSe incrementó el						

¿Cómo ha impactado la pandemia de COVID-19 las operaciones de su negocio? Por favor responda si una acción ocurrió durante ALGUNO o TODOS los períodos de tiempo comprendidos entre marzo 13 – julio 31 y agosto 1 – presente.

	Marzo 13 – Julio 31, 2020	Agosto 1, 2020 - Presente
Interrumpió operaciones por mandato externo		
Interrumpió operaciones por problemas financieros		
Disminuyeron los ingresos		
Aumentaron los ingresos		
Problemas con mi cadena de suministro / recepción o envío de inventario		
Problemas con la entrega de productos a los clientes		
Disminución de clientes		
Aumento de clientes		
Por favor proporcione detalles		

	Orientación para la apertura de negocios locales
	Seguridad de los empleados
	Cambio de clientes
	Interrupción en el suministro/entrega de inventario
	Apertura/cierre de universidad/escuela
	Apertura/cierre de negocios cercanos
	Información/sugerencia del gobierno local
	Nivel de preocupación acerca de la infección (mía, empleados, clientes, y/o proveedores)
	Disponibilidad de equipo de protección personal y/o suministros de limpieza
	Absentismo
	Deseo del personal de regresar al trabajo
	Cobertura en los medios de comunicación
	Márgenes de rentabilidad del negocio
	Costos para cumplir con requerimientos de COVID-19 (p.ej., instalación de divisores plexiglás)
	Aprobación/despliegue de vacuna para COVID-19
	Paquete de ayuda económica de diciembre contra COVID-19
	No aplica a mi negocio
	Otro (por favor proporcione detalles)
Γ	

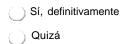
Desde el inicio de la pandemia COVID-19 (marzo 13, 2020), ¿su negocio ha requerido y/o recibido alguna de las siguientes
ayudas financieras? (Por favor escoja todas las que apliquen)

	Requerido	Recibido	NO Recibido
Programa de Protección de Cheques de Pago de SBA (SBA Paycheck Protection Program PPP)			
Préstamos de Daño Económico por Desastres de SBA (SBA Economic Injury Disaster Loans EIDL)			
Otros Programas Federales			
Subvenciones / préstamos del Gobierno Estatal y Local			
Bancos			
Liquidez personal (ahorro)			
Familia, amigos, financiación colectiva (Crowdfunding)			
Aplazamiento en los pagos (renta, servicios públicos)			
Este negocio no ha buscado asistencia financiera de ninguna fuente			
No estoy seguro			
No aplica a mi negocio			
Por favor, proporcione detalles			
Por favor, describa cualquier camb COVID-19. Por favor responda si su			
	Marzo 13 – Julio 31, 2020		Agosto 1, 2020 – Presente
Modifiqué productos o servicios ofrecidos a los clientes			

	Marzo 13 – Julio 31, 2020	Agosto 1, 2020 – Presente
Reduje el número de clientes permitidos simultáneamente dentro del espacio del local		
Ofrecí recogida o entrega sin contacto		
Incrementé el comercio electrónico		
Habilité el servicio para recoger el producto fuera del local		
Renegocié o suspendí el arriendo del local		
Prioricé inventarios para algunos clientes		
Reasigné productos basados en niveles de inventario		
Intercambié inventarios con otros negocios (para cubrir faltantes)		
Incrementé el personal		
Reduje el personal		
Permití a los empleados (algunos o todos) trabajar de forma remota		
Negocié plazos de pago más largos para los proveedores para que la compañía pueda mantener su efectivo por más tiempo		
Recaudé dinero de los clientes lo antes posible		
Renegocié los precios actuales y futuros con mis proveedores		
Intercambié recursos o información con otras organizaciones		
Implementé alianzas a corto plazo con mis proveedores y / o competencia		
Ninguno		

	Marzo 13 – Julio 31, 2020	Agosto 1, 2020 – Presente
No aplica a mi negocio		
Otro		
Por favor proporcione detalles		

¿Si usted tuviera la información y experiencia que tiene hoy, habría tomado decisiones diferentes para su negocio al inicio de la pandemia de COVID-19?



O No, definitivamente no

O No estoy seguro

Por favor especifique qué habría hecho diferente

Esta sección pregunta sobre riesgos derivados de peligros naturales y eventos climáticos extremos. Estamos interesados en la experiencia que su negocio ha tenido en el pasado y su planeación para el futuro.

¿Qué evento(s) natural(es) es(son) de mayor preocupación en la ubicación de su negocio? (seleccione todas las opciones que correspondan)

Tormentas costeras	Clima espacial
Sequía / Escasez de agua	Tornados
Terremoto	Tsunamis
Frío extremo	Incendios forestales
Calor extremo / Olas de calor	Tormentas de invierno (nieve, lluvia congelada)
Inundaciones	Otro
Huracanes Marejadas	Ninguno
ciclónicas	

¿Cuántos de estos tipos de evento han afectado su negocio en los últimos 10 años? Un valor estimado es suficiente. "Afectado" significa al menos un día de cierre.

0 50 0	
¿Alguno de estos eventos de peligro natural ocurrió en su negocio durante el periodo comprendido entre marz el presente?	o 13 de 2020 hasta
Sí, con impactos negativos severos	
Sí, con impactos negativos menores	
Sí, sin impactos negativos	
No	
O No estoy seguro	
No aplica a mi negocio	

Encuesta Empresarial: Impacto y Recuperación de COVID-19?

La respuesta de su negocio a este evento estuvo impactada por COVID-19?

Si

No

No estoy seguro

No aplica a mi negocio

Por favor proporcione detalles

Cómo impactó el evento a su negocio en comparación a eventos similares antes de COVID-19?

Mayor impacto que en el pasado

De importancia similar a experiencias anteriores

Manos significativo que experiencias anteriores

No, COVID-19 incrementó el impacto	
⊖ sí	
O No estoy seguro	
ipo de acciones ha tomado su negocio en el pasado (antes de CC	OVID-19) para enfrentar los peligros naturales?
Edificio(s) a prueba de inundaciones - permanente (p.ej., compuerta de inundación)	Hacer una copia de seguridad de todos los documento importantes (digitalmente o almacenados en una ubicaci secundaria)
Edificio(s) a prueba de inundaciones - temporal (p.ej., bolsas de arena, puertas de embarque)	Levantar el inventario y otros suministros del suelo para evitar la exposición al agua
Asegurar una ubicación de almacenamiento alterna o secundaria	Realizar un chequeo del seguro para asegurar una cobertura de seguro adecuada
Evaluar el edificio para garantizar que la construcción cumpla con los estándares de los códigos de construcción	
Realizar una evaluación de riesgos para identificar vulnerabilidades en el negocio (ante peligros específicos)	
Adoptar estrategias para mantenerme informado sobre las alertas y advertencias meteorológicas (por ejemplo, NOAA Weather Radio, aplicaciones comerciales)	
Asignar responsabilidades por desastre (es decir, función de gestión de emergencias) a empleados específicos	
Realizar simulacros de seguridad regularmente (por ejemplo, refugio en el lugar, evacuaciones, árbol telefónico)	
Desarrollar un plan de acción de emergencia / lista de verificación por escrito	

Aumentar la cobertura del seguro, si es necesario	Tener un respaldo en la generación de energía
Desarrollar / actualizar planes de teletrabajo	
Establecer o aumentar la capacidad de ventas remotas / er línea	Mantener / harmonizar el equipo para remover escombros / n nieve
Usar cuentas de redes sociales para proporcionar información de operaciones al público (p.ej., cierres)	Mantener un fondo de emergencia (dinero disponible para "días lluviosos")
Minimizar la vulnerabilidad de la cadena de suministro a través de estrategias de múltiple abastecimiento	Ninguno
Desarrollar una conexión con los funcionarios locales de gestión de emergencias	Ninguno
	No aplica a mi negocio
Remover los escombros y quitar la vegetación seca lejos de las estructuras	
Otro (especifique)	

¿Las acciones tomadas por su negocio para prepararse contra los desastres naturales ayudaron a enfrentar los impactos de COVID- 19?
🔵 Sí (p.ej., compras de seguros, teletrabajo, suministros o fondos de emergencia)
No
No estoy seguro
Por favor, proporcione detalles
¿Usted planea adoptar alguna de las prácticas usadas durante la pandemia de COVID-19 en anticipación a futuros peligros naturales?
⊖ si
No
No estoy seguro
No aplica a mi negocio

Por favor, proporcione detalles

¿Cómo se ha afectado su habilidad de prepararse para peligros naturales futuros debido el impacto de COVID-19 sobre su negocio?

Lo hace significativamente más difícil	
--	--

- 🔵 Lo hace un poco más difícil
- 🕖 No ha cambiado

🔵 Lo hace un poco más fácil

O Lo hace significativamente más fácil

No aplica a mi negocio

 \bigcirc

Esta sección pregunta sobre los futuros planes de su negocio.

¿Causan preocupación a su negocio eventos de peligro natural/clima e impactos potenciales derivados de estos eventos?

⊖ Sí ⊖No

No estoy seguro

) No aplica a mi negocio

Por favor, proporcione detalles

¿Causa preocupación a su negocio la volatilidad de mercado o financiera (p.ej., interrupciones en la cadena de suministro, problemas operacionales)?

🔵 Sí

No

No estoy seguro

No aplica a mi negocio

¿Ha implementado pasos para reducir riesgos en el negocio relacionados con la volatilidad de mercado o financiera?

- 🔵 Sí, ya han sido implementados
- Sí, en el proceso de implementación
- 🔵 Sí, planeando para implementar
- 🕖 No, pero me gustaría aprender más
-) No, no planeo hacerlo
- No, no siento que haya algo que pueda hacer
 - No estoy seguro

Por favor, proporcione detalles

¿Causa preocupación a su negocio una ola posterior de restricciones asociadas con la pandemia COVID-19?

⊖ Sí ⊖No

O No estoy seguro

🕖 No aplica a mi negocio

Encuesta Empresarial: Impacto y Recuperación de COVID-19 con la pandemia COVID-19? Sí, ya han sido implementados Sí, en el proceso de implementación Sí, planeando para implementar No, pero me gustaría aprender más

¿Causan preocupación a su negocio otros temas de salud pública (p.ej., gripa estacional)?

- 🔵 Sí
- No
- O No estoy seguro
- 🔵 No aplica a mi negocio

ementado pasos para reducir riesgos en el negoci	io relacionados con otras preocupaciones de salud pública?
Sí, ya han sido implementados	 No, no planeo hacerlo
Sí, en el proceso de implementación	O No, no siento que haya algo que pueda hacer
Sí, planeando para implementar	No estoy seguro
🔵 No, pero me gustaría aprender más	

¿Causan preocupación a su negocio temas relacionados con la fuerza laboral (p.ej., seguridad de los trabajadores, reducción de la fuerza laboral, absentismo, retención/recontratación del personal)?

- ⊖ Sí ⊖No
- O No estoy seguro
- No aplica a mi negocio

lementado pasos para reducir riesgos en el nego	cio relacionados con otras preocupaciones de salud pública?
Sí, ya han sido implementados	 No, no planeo hacerlo
Sí, en el proceso de implementación	🔵 No, no siento que haya algo que pueda hacer
Sí, planeando para implementar	No estoy seguro
O No, pero me gustaría aprender más	
Por favor, proporcione detalles	

¿Causan preocupación a su negocio temas relacionados con los consumidores (p.ej., preferencias para compras por Internet, reducción en el tráfico del negocio, bajas ventas de temporada)?

🔵 Sí

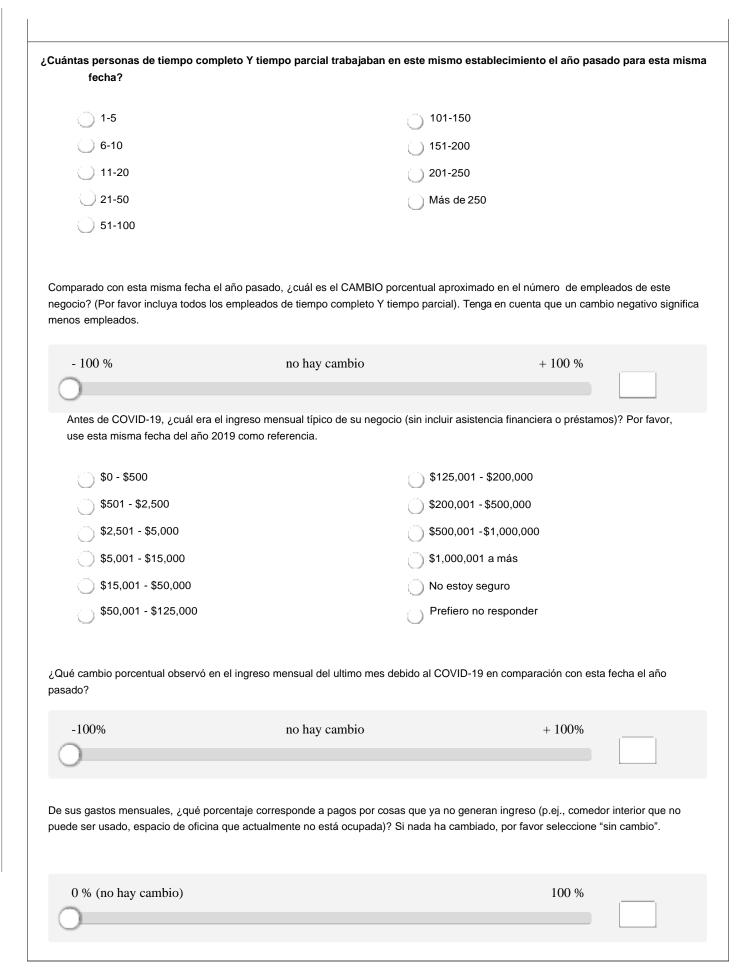
No

No estoy seguro

No aplica a mi negocio

a implementado pasos para reducir riesgos en el negocio	o relacionados con otras preocupaciones de salud pública?
 Sí, en el proceso de implementación Sí, planeando para implementar 	No, no siento que haya algo que pueda hacer No estoy seguro
No, pero me gustaría aprender más	
Por favor, proporcione detalles	

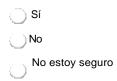
Encuesta Empresarial: Impacto y Recuperación d	le COVID-19
iente que tiene los recursos que necesita para proteger su ne	gocio contra los riesgos que identificó anteriormente?
🔘 sí	
_ No	
No estoy seguro	
¿Qué recursos, información o apoyo cree que necesita para	estar mejor protegido contra los riesgos que identificó?
cuánto tiempo cree que pasará desde HOY hasta que su negoc eracional)?	io regrese a sus condiciones previas a COVID (p.ej., nivel
Ya regresó a las condiciones previas a COVID-19	12-18 meses
1 mes o menos	O Más de 18 meses
	Es poco probable que reanude las operaciones a ese ni
2-3 meses	Es poco probable que se vuelva a abrir
4-6 mese	No estoy segur
○ 6-12 meses	
Por favor, proporcione detalles	
esta sección le pide que proporcione algunos detalles sobre uste	ed y su organización.
Rué sector describe mejor su negocio?	
Oconstrucción	
University	 Servicios profesionales, científicos y técnicos Servicios médicos y de salud
Comercio al por menor	
Servicios de alojamiento y alimentación	Arte, entretenimiento y recreación
Comercio al por mayor	Procesamiento de alimentos, agricultura
	Gestión de recursos naturales
Transporte y almacenamiento	
Finanzas y seguros	Producción de combustible
Información (p.ej., radio, periódico, televisión,	Pesca / acuicultura
telecomunicaciones)	
Bienes inmuebles, alquileres y arrendamientos	
Otro (por favor, especifique)	



	ubicación?	
¿Cuál es su papel en la organización?		
O Propietario		
Gerente		Empleado senior (más de 5 años en el negocio)
Subgerente		Empleado
		O No tengo un rol formal
no describiría su negocio? Escoja TOD	AS las opciones que apli	quen
Negocio propiedad de una mujer estar registrado federalmente co		De propiedad familiar *(el negocio no necesita estar registrado federalmente como tal)
Propiedad de minorías *(el negoc registrado federalmente como ta		De propiedad de inmigrante
Propiedad de veteranos *(el nego registrado federalmente como ta		
Otro (por favor especifique)		
avor, indique su etnicidad.		
Hispano o Latino		
Hispano o Latino		
 Hispano o Latino No Hispano o Latino 	más).	
 Hispano o Latino No Hispano o Latino Prefiero no responder 		
 Hispano o Latino No Hispano o Latino Prefiero no responder avor, indique su raza (seleccione una contentation) 		
 Hispano o Latino No Hispano o Latino Prefiero no responder avor, indique su raza (seleccione una construction) Indio Americano o Nativo de Alas 		
 Hispano o Latino No Hispano o Latino Prefiero no responder avor, indique su raza (seleccione una construction de Alassiana) Indio Americano o Nativo de Alassia Asiático 	ska	

¿Cómo describiría la estructura de propiedad de su negocio? Escoja TODAS las opciones que apliquen
Propietario único
Sociedad
Corporación
Franquicia
Cooperativa
Múltiple ubicación
Negocio desde casa
Con fines de lucro
Sin ánimo de lucro
Otro
Por favor, proporcione detalles

¿Alguno de los empleados de su negocio se encuentra discapacitado?



Por favor, indique qué tanto usted está o no de acuerdo con las siguientes afirmaciones. (Nivel de Acuerdo 1= Muy en Desacuerdo, 5= Muy de Acuerdo)

	1 (muy en				
	desacuerdo)	2	3	4	5 (muy en acuerdo)
COVID-19 no impactó mi negocio de manera significativa	0	0	0	0	0
COVID-19 planteó el mayor riesgo hasta la fecha para la supervivencia de mi organización	O	С	0	0	O
Los impactos de COVID- 19 dejarán a mi organización incapaz de hacer frente a un desastre natural, en caso de que alguno ocurriera durante elaño	\bigcirc	0	0	0	0
No me preocupa una segunda ola de COVID- 19 y los posibles efectos en mi organización	0	0	O	0	Ō
El estrés en mi negocio derivado del COVID-19 ha creado un mayor estrés en mi vida familiar	0	0	0	0	Ö
El estrés en mi vida familiar derivado del COVID-19 hacreado un mayor estrés en mi negocio	Õ	0	Ö	Õ	Ö

Por favor, proporcione su primer nombre y una dirección de correo electrónico empresarial. Nos gustaría hacer un seguimiento de sus respuestas con usted y enviarle un informe de los resultados de esta ola de recolección de datos y requerir su participación en una posible tercera ola.

Dirección de correo electrónico	

Primer nombre

¿Hay algo más que le gustaría compartir?

¡MUCHAS GRACIAS POR COMPLETAR LA ENCUESTA!

Si hay algo adicional que le gustaría que supiéramos, siéntase libre de contactarnos a: SMEResearch@nist.gov

Una agencia Federal no puede llevar a cabo ni patrocinar, y una persona no está obligada a responder, ni estará sujeta a una penalidad por no cumplir con recogida de información que está sujeta a los requisitos de la Ley de Reducción de Papeleo de 1995, a menos que la recogida de información tenga un Número de Control OMB válido actual. El número de control OMB aprobado para esta recogida de información. El informe público para

esta recogida de información se estima en aproximadamente 15 minutos por respuesta, incluyendo el tiempo para revisar las instrucciones, buscar fuentes de datos existentes, recopilar y mantener los datos necesarios, y completar y revisar la recopilación de información. Todas las respuestas a esta recogida de información son voluntarias. Envíe sus comentarios sobre la estimación de carga o cualquier otro aspecto de esta recogida de información, incluyendo sugerencias para reducir esta carga al Instituto Nacional de Estándares y Tecnología (NIST). Atentamente: Dra. Jennifer Helgeson, NIST, 100 Bureau Drive, MS 8603, Gaithersburg, MD 20899-1710, teléfono 301-975-6133, o por correo electrónico: jennifer.helgeson@nist.govA Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number.

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